

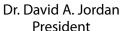
Annual Report 2019





END OF A DECADE, YEAR OF IMPACT







John Altomare Jr., Esq. Chair of the Board

A timeline is a legacy...one that is often evaluated based on its cumulative effect—the end result. To that end, in this 2019 Annual Report, we are focusing on the "End of a Decade, Year of Impact." A timeline cannot begin to define our decade, but highlights the milestones—or the steps taken to achieve our vision for success.

As we stand to face a new decade, we must not turn our backs on the old. This report is a culmination of just one year, but it was built upon milestones of experience—learning, listening, and delivering what is needed to broaden that smile on a participant's face, ease the furrow in a parent's brow, or take that next step when every door seems closed.

The timeline will continue, as we still have many more opportunities to develop and implement for the children, adults, and seniors with disabilities and life challenges who depend on us every day.

Seven Hills is committed to making an impact in their lives—their own timelines—through our supports to SEE the possibilities, BELIEVE in their abilities, and ACHIEVE their dreams.

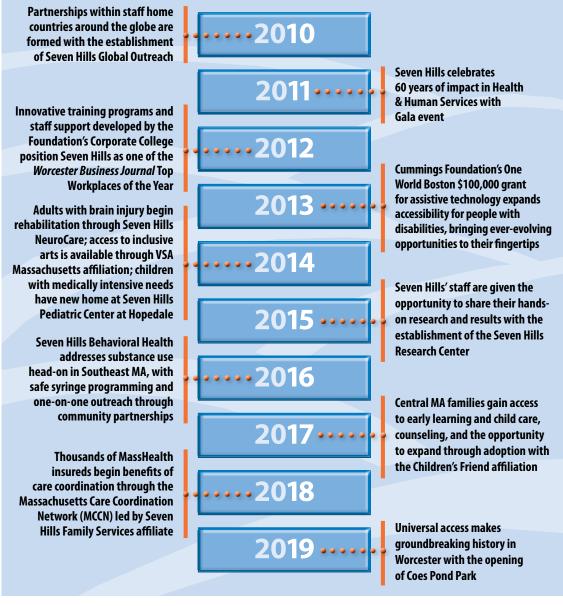
At the end of this decade, let's reflect on the impact of 2019, and celebrate the beginning of more Seven Hills success to come.

Dr. David A. Jordan President

David G. Tordan

John N A Hourse John Altomare Jr., Esq. Chair of the Board

## SEVEN HILLS & AFFILIATES



# TIMELINE OF IMPACT

## LEADERSHIP IMPACT



Front, L to R: Claire Swan, Dr. David A. Jordan, John Altomare Jr., Esq., Marianne Rogers, and Maureen Binienda. Back, L to R: Robert Oriol, Frances Polito, Peter Stanton, Robert Mahar, Deborah Needleman, David Simon, Dr. Tammy Murray, Dr. Charles P. Conroy.



Front, L to R: Dr. Holly Jarek, Mike Matthews, Sharon Goldberg, Dr. Jonathan Worcester, Leslie Courtney. Back, L to R: Dr. Joe Tosches, Kate Myshrall, Rich Neckes, Cliff Cabral, Dr. Kathee Jordan, Bill Stock, Joe Allred, Karen Ludington, Dr. Joe Ricciardi, Marilyn Lopez-Haddad.

"It has been a privilege to take a seat on this Board and watch Seven Hills Foundation evolve into the revered leader in Health and Human Services for the dignified care of people with disabilities—in many cases facing seemingly impossible life challenges—who are thriving and living the life they imagined."

—Claire Swan, member-at-large, and former board chair

"As the newest member of Seven Hills senior leadership, I am continually in awe of the staff I am privileged to manage. From care to encouragement and belief in the power of ability, Seven Hills staff truly live our Core Values every day and stand by our mantra to SEE the possibilities, BELIEVE in your abilities, and ACHIEVE your dreams." —Jay Hayston, vice president of Seven Hills ASPiRE!

#### COMMUNITY PARTNERSHIPS



#### Southeast Massachusetts

To meet the needs of people struggling with substance use, partners with the Massachusetts Opioid Addiction Service Providers, Opioid Task Forces, Community Crisis Intervention teams in Taunton and New Bedford; mental health provider; the Prevention Wellness group; local boards of health; and police departments to positively impact high-risk areas. In the field, SHBH staff, police, and community partners engage one-on-one with at-risk residents, providing referrals to methadone clinics, SSTAR, Steppingstone, PAACA, soup kitchens, Catholic Social Services, sober houses/alternative housing, and faith-based organizations.



#### Worcester, Massachusetts • • • • • • • • • • • •

The Seven Hills and the City of Worcester partnership has resulted in the Coes Park and Playground, a spectacular new multigenerational, universally accessible site for families and their loved ones with disabilities to be included in the fabric of the community. The Park includes the relocated and renovated 200-year-old Stearns Tavern that boasts a Café Seven Hills. Through Preservation Worcester, the City, and over 120 business, government agencies, Foundations, and citizens, individuals with disabilities now access workforce training and education while providing support to the Park and operating the Café.



#### Rhode Island

Seven Hills Rhode Island is partnering with fellow developmental disability organization, J. Arthur Trudeau Memorial Center, Inc., to establish a Specialized Supported Employment Program for adults with Intellectual or Developmental Disabilities. The RI Developmental Disabilities Counsel; RI Cross Disability Coalition; RI business entrepreneur, Sheila Coyne; and communication specialist, Deb Morais will collaborate with the partners to implement evidence-based strategies and customized community-based employment supports to help participants identify, develop, and progress toward employment goals, including "Business within a business" or self-employment.



Connie Rocha-Mimoso, right, observes community partner outreach



Opening of Cafe Seven Hills at Stearns Tavern, Worcester



Sheila Coyne & her son, Michael, at their Red, White & Brew Coffeehouse

### SEVEN HILLS RESEARCH CENTER

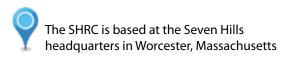
Seven Hills has a proven history of researching and forming best practices for the individuals we support. Our clinical and programs acumen is second to none. Our staff members are experts in their fields, in constant pursuit of professional development and creative strategies to optimally help those they serve.

The **Seven Hills Research Center (SHRC)**, has been established as our formal research and publishing function concerning the work that promotes the results of our clinical and program outcomes throughout our various affiliates. **The purpose of the Center is to:** 

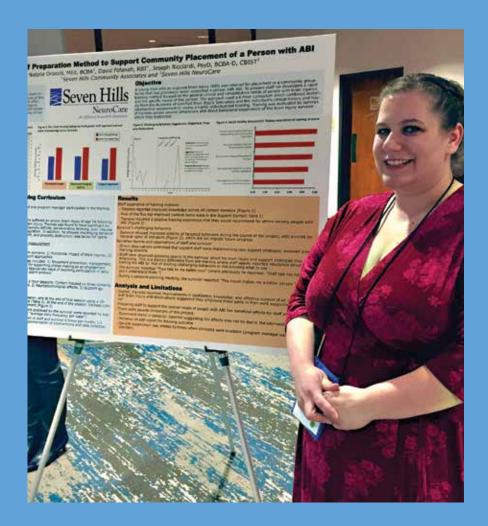
- Unite staff from all roles and disciplines around clinical and program aspects for the purpose of scholarly research
- Publish formal research as a means of advancing innovation on a given topic
- Further the brand of Seven Hills Foundation through publication of research
- Promote a disciplined approach to research and scholarship design for our 12 affiliates

The SHRC is led by Dr. Kathee Jordan, executive vice president and chief executive officer; and Dr. Joseph Ricciardi, assistant vice president and clinical director of Seven Hills NeuroCare. Dr. James Luiselli is a consultant, culminating in 60+ years of expertise in research methods and publication. Most noteworthy is the participation of more than 25 staff in this research process.

The SHRC is another means of advancing the work we deliver to over 45,000 children and adults every year, consistent with our Core Values throughout Seven Hills Foundation and Affiliates—and around the globe.









Kathleen M. Jordan, Co-Chair DHA, FACHE



Joseph Ricciardi, Co-Chair PsyD, ABPP, BCBA-D, CBIST

### SEVEN HILLS ASPIRE

**Seven Hills ASPiRE!** offers innovative, creative programming for adults with intellectual and developmental disabilities, autism, and brain injury to develop the skills necessary to pursue interests in employment, recreation, and social interaction.

ASPiRE! promotes **personal choice** and **self-determination** with an emphasis on **Innovative Lifelong Learning** for people to enrich their lives, broaden core competencies, and enjoy a full range of activities while cultivating a network of relationships in a dynamic and dignified, community-driven environment.

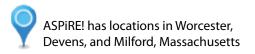
Participants are free to pursue their activities of choice such as art, technology, media, music therapy, health and wellness, life skills, horticulture, woodworking, vocational training, and more.

Community partnerships bring a wide array of specialists on-site to mentor participants in their areas of expertise and talent.

The **Community Connections** program complements day supports with access to cultural, educational, sports, and recreational activities in the evenings and on weekends.

#### **Seven Hills ASPiRE! Programs:**

- Adult Day Health
- ASPiRE! Academy
- Community Based Day and Employment Supports
- Community Connections
- Day Habilitation
- Pre-Employment Transition Services
- Workforce Readiness and Employment











"Seven Hills ASPIRE! provides ample opportunities offered to individuals to have a positive community presence in accordance with their wishes and preferences."

—CARF notation

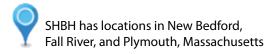
#### SEVEN HILLS BEHAVIORAL HEALTH

**Seven Hills Behavioral Health (SHBH)** provides a path to a process of change through which people improve their overall health and wellness. Services are tailored to meet the unique needs of each individual, and are built upon evidence-based, integrated practices for children, adolescents, adults, and seniors living in southeastern Massachusetts.

SHBH recognizes the importance of establishing and sustaining meaningful collaborations in the community, and has many long-standing partnerships helping to provide the most comprehensive wrap-a-round care. These relationships are crucial to delivering effective services and, as community needs arise, the affiliate continues to develop new and effective ways to respond.

#### **Seven Hills Behavioral Health Programs:**

- Education Services for Students and Families
- Family Support & Stabilization
- HIV/AIDS Prevention, Screening, Testing, and Referral
- HIV/AIDS Medical Case Management
- Home-Based Mental Health Counseling
- Intensive Correctional Health Linkage
- Naxolone Education and Enrollments
- Overdose Prevention Education
- Post-Overdose Follow-Along Services with Law Enforcement and Faith-Based Community
- Psychiatric Day Treatment
- SA/HIV/STI Prevention, Linkage, and Retention in Care and Treatment
- Substance Abuse Education and Prevention Programs
- Supervised Child Visitation
- Syringe Services Programming









**Community Public Health** 

Education

Outreach

Prevention

### SEVEN HILLS COMMUNITY SERVICES

**Seven Hills Community Services (SHCS)** provides residential programs for people with developmental disabilities, complex medical conditions, autism spectrum disorder, and significant behavioral health challenges. Currently, SHCS operates 120 homes in Massachusetts from the Springfield area to the Cape and Islands.

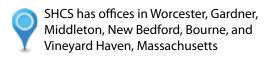
SHCS provides each individual with a comfortable, safe, and beautiful home, while keeping them closely connected to family members, friends, and their community.

The director of health services coordinates care with a team of nurses. The director of clinical services, a licensed psychologist, and a doctoral-level BCBA lead a team of clinicians and behaviorists who specialize in Functional Behavioral Assessment and behavior plan development. Psychologists and BCBA-credentialed staff provide expertise in Positive Behavioral Supports.

The SHCS staff ensure safety, quality, autonomy, and respect in each living arrangement. A person-centered approach provides the highest quality of life for each individual.

#### **Seven Hills Community Services programs include:**

- Medically Intensive Residential Options
- Individual Supports
- NeuroCare Brain Injury Supports
- Behaviorally Intensive Residential Supports
- Autism Residential Supports
- Adult Residential Program
- Assistive Technology









Nurturing Relationships
Supporting Choice
Building Community
Encouraging Independence

#### SEVEN HILLS FAMILY SERVICES

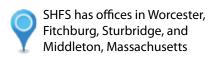
**Seven Hills Family Services (SHFS)** works with individuals with disabilities, along with their families and caregivers, to support them in choosing their life's path, and helping them on that journey.

The affiliate's three **Family Support Centers (FSCs)** in Worcester, Fitchburg, and Sturbridge, Massachusetts, are the go-to source for information and referral services to a vast array of resources and activities geared toward helping people with disabilities and their families lead full lives in their communities.

The program's family support specialists guide families through person-centered trainings, networking events, and connections to community resources. Specialists and families create an individual/family action plan with an emphasis on cultural-competency. The Centers are a family hub for social activities, education opportunities, or to work one-on-one with specialists.

At the FSCs, families and their loved ones with disabilities can also receive information on the wide range of SHFS programs, which include:

- Adult Family Care
- Agency with Choice
- Community Connections
- Family Support Centers
- Respite Supports
- Self Advocacy
- Shared Living
- Transition to Adult Supports











Met 100% of CARF Standards No Recommendations Two-Year DDS Licensure Shared Living Program Met 100% Certification Standards

### SEVEN HILLS GLOBAL OUTREACH

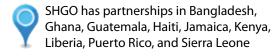
Seven Hills honors its employees who come to us from over 50 different countries by defining a culture of putting others first.

Seven Hills Global Outreach (SHGO) was established to help people with significant life challenges across the globe, leveraging humanitarian efforts of partnering health, education, and human services organizations in developing nations and home communities of Seven Hills staff.

The greatest challenge for these communities is the lack of basic resources, such as potable water, food, clothing, education, and healthcare.

SHGO addresses the critical need for these resources by practicing participatory development through grassroots partnerships, by committing to work alongside indigenous, nonprofit organizations in each partner country to build capacity, provide technical assistance, and encourage best practices through the following initiatives:

- **Economic:** An engine for sustainability, economic development allows local communities to claim their own resources and manage grassroots development.
- **Environmental:** Through global partnerships focused on the local environment, SHGO contextualizes local sustainability challenges while capacitating grassroots partners within their global ecosystems.
- **Social:** Health and education form the backbone of SHGO's supports, empowering communities to live long, fruitful lives while advancing education to learn and grow.







Left to right, from the top: Bangladesh, Ghana, Guatemala, Haiti, Jamaica, Kenya, Liberia, Sierra Leone



7,600 Women & Children
Treated at SHGO Clinics

**21 sanitation latrines** provided in villages

**23 wells** dug to provide clean water to villages

**450 students** received education

**620 microloans** made

**Numbers Served: 17,530** 

### SEVEN HILLS NEUROCARE

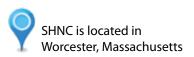
**Seven Hills NeuroCare (SHNC)** provides post-acute brain injury rehabilitation to survivors of acquired brain injuries and people with neurodevelopmental disorders. SHNC helps people reclaim their lives, and maximize their independence and recovery in the community.

## The SHNC multidisciplinary team of licensed and certified professionals includes:

- Addiction Therapists
- Certified Brain Injury Specialists (CBIS)
- Certified Co-occurring Treatment Specialists
- Comprehensive Team of Allied Health Professionals
- Medical Doctors
- Neuropsychologists & Neurologists
- Psychiatrists & Psychotherapists

## Individualized services fit within people's home- and community-based routines and include:

- Behavior Analysis
- Coaching/Support with Daily Living Skills
- Cognitive Rehabilitation
- Nursing
- Psychology
- Rehabilitation Counseling
- Speech Language Therapy
- Assistive technology
- ASPiRE! Day Programming
- ASPiRE! Workforce Readiness and Employment
- Seven Hills Behavioral Health Individual Psychotherapy
- Seven Hills Behavioral Health Psychiatry







**IMPACT** 



Recognized Leader in Post-Acute Brain Injury Rehabilitation

CARF positive outcomes in certification related to choice, control, & supporting personal relationships & family connections.

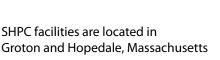
### SEVEN HILLS PEDIATRIC CENTER

**Seven Hills Pediatric Center (SHPC) at Groton** is an 83-bed skilled nursing community for children and young adults with profound developmental disabilities and who require complex medical care, need short-term respite services, or who are in need of short-term post-hospitalization care.

SHPC has integrated state-of-the-art medical technology into a beautiful home-like setting complete with large, brightly colored living rooms, physical and occupational therapy treatment rooms, a fully equipped specialized dental clinic, and the **Seven Hills Academy at Groton**. SHPC's exceptional and compassionate nursing and professional staff embrace the philosophy of personcentered living driven by the parent-centered team approach that is the hallmark of this award-winning facility that features:

- Long-Term Care
- Post-Hospitalization Care
- Seven Hills Academy at Groton
- Seven Hills Dental Facility
- Short-Term Respite Care
- Ventilator Support

**Seven Hills Pediatric Center at Hopedale** is a 12-bed, state-of-the-art medically complex needs home that provides medical treatment and care, as well as rehabilitation services that are flexible, intensive, family-centered, individualized and designed to meet the unique needs of each child, with access to public schools in the community.







**IMPACT** 



Pediatric skilled nursing facility for children with profound cognitive disabilities consistently ranked for over a decade in the top 1% of all nursing homes in the nation by *U.S. News & World Report* 

#### SEVEN HILLS RHODE ISLAND

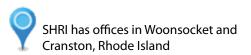
**Seven Hills Rhode Island (SHRI)** provides individualized, personcentered, and community-based supports for infants, children, families, adults, and seniors with disabilities and life challenges.

The **Adult Services Community First** philosophy ensures individual choice when supporting each person's activities. **Employment First** drives skill- and community-based workforce development. Staff establishes integrated community employment partnerships based on individual interest and ability. **Adult Services include:** 

- Adult Day Health & Day Habilitation
- Community-Based Day Supports
- Adult Residential Services
- Shared Living & RIte @ Home
- Brain Injury Supports
- Alzheimer's & Related Dementias
- My-Choice
- Workforce Readiness & Employment

**Children's Services** commences care in the developmental stages and supports families along the process. With a focus on integrating supports during the daily routine and in the community, **Children's Services include:** 

- Early Intervention
- HBTS (Home-Based Therapeutic Services)
- PASS (Personal Assistance Services and Supports)
- Transition-Age Programs for Young Adults









Largest provider of community-based services for children.

Leader in workforce development education and placement for adults with disabilities.

### CHILDREN'S AID & FAMILY SERVICE

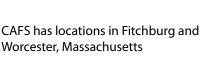
**Children's Aid & Family Service (CAFS)** has been serving north central Massachusetts since 1876, with its unique and innovative programs that assist families who are striving to achieve self-sufficiency through a successful life/work balance.

CAFS' mission is to provide the highest quality day care, social, and wrap-a-round services designed to strengthen families and individuals, build healthy relationships, and promote self-sufficiency throughout central Massachusetts.

#### The CAFS mission is supported through a variety of options:

- The Child Enrichment Center provides group-based child care year-round for children aged 15 months to five years, and accepts both private pay and subsidized child care vouchers.
   The Center is accredited by the National Association of Education of Young Children, (NAEYC), which sets professional standards for early childhood education programs.
- Family Child Care is year-round, home-based child care provided in small group settings for children aged six weeks–10 years. CAFS coordinates and manages the Family Child Care network of providers in the region.
- Child Care Resources and Referral
  is one of the state's largest providers of
  child care provider information and
  referrals, and the region's single point
  of access for child care voucher
  management services.











Held first preschool graduation ceremony, celebrating with 23 children an their families

88% of families seeking subsidized childcare were placed in a center of their choice

**Numbers Served: 10,303** 

### CHILDREN'S FRIEND

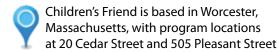
Children's Friend (CF) opened as a home for orphans in 1849, and has grown into the leading community resource for professional mental health and child welfare services, reflecting the complex needs of contemporary families. The Children's Friend mission is to improve the lives of children and those who love them by creating, supporting, and strengthening families.

CF's five core programs help improve family relationships, ensure effective parenting and protection of children, and create within each family an environment where children can grow into healthy, educated, and responsible members of the community:

- Adoption and Family Services
- In-Home Therapy
- The Carriage House, a Center for Grieving Children and Families
- The Ellsworth Child and Family Counseling Center
- The Early Learning Center

In addition, Children's Friend offers all modalities of **Dialectical Behavior Therapy (DBT)** for adolescents with a history of depression, anxiety, and self-harm, and their parents: individual DBT, skills training, and phone coaching. DBT helps strengthen skills of mindfulness, distress tolerance, emotional regulation, and interpersonal effectiveness skills.

CF's **Gender Wellness Initiative (GWI)** programming increases competency around the needs of LGBTQIA+ youth. GWI offers workshops and interactive presentations for various audiences, such as medical professionals, caregivers, youth, educators, and mental health clinicians. Support Groups are offered for caregivers of transgender and gender-variant youth.







IMPACT.

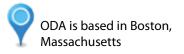


The Ray and Coco Lajoie Center for Children opened in Worcester, and houses a state-of-the-art early learning center as well as Adoption & Family Services.

### **OPEN DOOR ARTS**

**Open Door Arts (ODA)** believes that our shared cultural community is strengthened when it represents, includes, and engages all people. ODA works annually with more than 3,000 students, teaching artists, educators, and leaders of cultural organizations through innovative and inclusive programming, training, events, and exhibits designed to improve access, expand participation, challenge the status quo, and share practices to ensure equal representation by people with disabilities in the arts. This is achieved through four core programs:

- COOL Schools (Creative Outlook On Learning) partners
  teaching artists and classroom teachers to develop artsintegrated learning that promotes inclusion; supports students'
  academic, social/emotional and artistic growth; and deepens
  engagement through drama, dance, visual arts, music, and
  media arts.
- Open Door Galleries in Boston and Worcester, at the Worcester Art Museum, showcase the work of emerging and established artists with disabilities to advance career opportunities, increase visibility and representation, and serve as community platforms to have important conversations about disability, identity, and culture.
- Professional Development coaches educators, administrators, artists, and staff from cultural organizations to increase inclusive practices, create universally-designed programming, and develop policies that encourage inclusion and participation by people with disabilities.
- Community Engagement includes curated conversations, events, and art-making experiences centered around the narratives of artists with disabilities to challenge assumptions, broaden perspectives, connect communities, and celebrate our common humanity through the arts.









# of students who receive a Creative Outlook on Learning (COOL) through arts-integrated curricula for artistic, academic, & social-emotional growth.

# of Open Door Gallery visitors in Boston & at the Worcester Art Museum

#### STETSON SCHOOL

**Stetson School** is a nationally accredited, fully licensed, Chapter 766-approved Residential Treatment Program for male youth and young adults who can benefit from a staff-secure group setting. Stetson is a flexible, family-driven program specializing in safety, stabilization, and assessment.

Located on over 200 acres in beautiful Barre, Massachusetts, Stetson School provides state-of-the-art expertise in its therapeutic approach to helping adolescent boys who have problematic behaviors, complex developmental difficulties, chronic mental illness, autism spectrum disorders, severe trauma, and histories of sexual, physical, and/or emotional abuse.

The School's treatment interventions are geared toward the age, needs, and cognitive capacities of youth of all ages and abilities. Family-centered services provide strength-based and culturally sensitive services with the goal of supporting family stability, successful reunification, and permanency.

#### **Stetson School Residential and Education Treatment includes:**

- Clinical Services
- Community Connections
- On-Site and Public Education Options
- Private Special Education Program
- Residential Program
- Sports, Recreation, and Leisure Activities
- Work-Skills Development and Transition









Stetson has a focus on communitybased education and holds the lowest recividism rate among Massachusetts therapeutic schools.

#### FINANCIAL STATEMENT

#### **ASSETS**

Cash	\$8,970,515
Accounts and Pledges Receivable	\$23,178,735
Deposit with Trustees	
Prepaid Expenses	
Total Current Assets	\$36,508,357
Net Property, Plant & Equipment	\$118,592,431
Deposit with Trustees	
Investments	\$45,204,246
Other	\$5,485,976
Total Assets	\$211,302,586
Liabilities & Net Assets	
Current Liabilities	
Note Payable and Current Portion of LTD	
Accounts Payable	\$5,311,655
Accrued & Other Liabilities	
Total Current Liabilities	
Advances from the State of RI	\$985.089
Long-Term Debt, Less Current Maturities	
Hedging Instrument Liability	
Deferred Compensation Liability	
Net Assets	
Total Liabilities & Net Assets	\$211,302,586
FUNDING SOURCES	
MA Office of Child Care Services	16.28%
MA Department of Medical Assistance	14.21%
MA Department of Developmental Disabilities	40.80%
RI Department of Behavioral Health, Developmental	
Disabilities & Hospitals	
RI Department of Health and Human Services	
Other	18.90%
EXPENDITURES	
Program	
General & Administrative	
Personnel	
Occupancy	8.62%

#### DONOR RECOGNITION

#### Founders Club: \$10,000+

Amelia Peabody Charitable Fund Anonymous

Bank of America

Bank of America Charitable

Foundation

Boston Public Schools Arts
Expansion Fund at EdVestors

Fallon/OrNda Community Health

Fund at GWCF

First United Methodist Church

**Fusaro Charitable Foundation** 

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Contractors, Inc.

**Greater Worcester Community** 

Foundation

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Foundation

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The Stoddard Charitable Trust

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**United Way of Central** 

Massachusetts

United Way of North Central

Massachusetts

Wellington Management

Foundation

White Companies Charitable Trust

Women's Initiative of the United Way of Central Massachusetts

Dr. Phillip Zamore &

Ms. Catherine Colinvaux, Esq.

#### Stewards Club: \$5,000-9,999

Alternative Home Health Care

Aon

**Bay State Savings Bank** 

Mr. & Mrs. Roy Brazelton

Child Care Aware of America

Citizens Bank

Coghlin Services Fund

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DCU for Kids

Ms. Mary DeFeudis

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ePay Business Solutions

eray business solutions

Fallon Community Health Plan

Fletcher Tilton PC Attorneys

at law

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Haley Cremer Foundation

Mr. Dean Hickey

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**England Charitable Trust** 

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Strategic Benefit Advisors, Inc.

TD Charitable Foundation

The Boston Foundation

The Hanover Insurance Group

Foundation

The John E. Fogarty Foundation

The Wetzel Group at Morgan Stanley

UniBank

Mr. & Mrs. Paul Vella

Worcester Country Club

#### Chairman's Club: \$1,000-4,999

47 Brand Twins Enterprise Inc.

AA-Transportation

ACT Leasing Inc.

Ms. Brittany Altomare

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Customers Bank

**David Grenon Family Foundation** David L. & Elizabeth O. Dean Fund of Greater Worcester Community Foundation Digital Federal Credit Union Mr. & Mrs. Andrew Dovle Ms. Dorothy Dudley Mr. William Durgin **Eagle Cleaning Corporation Elevation Exhibits** Ms. Lvnn Ellsworth **Empirical Asset Management, LLC Eppinger Family Foundation** Estate of Hester N. Wetherell **Families for Effective Autism** Treatment Family Behavioral Health Fidelity Bank **Fidelity Investments** Mr. Michael Foley Ms. Susan Foley Mrs. Joyce Fuller Mr. & Mrs. Mark Fuller Mr. & Mrs. William George **Greater Lowell Community** Foundation Greenwood Industries, Inc. Mr. & Mrs. J. Michael Grenon H.A.L.O. Foundation Dr. & Mrs. Abraham Haddad Mr. & Mrs. John Haggerty Harvard Pilgrim Health Care Mr. & Mrs. Benjamin J. Harvey Mr. David Hillis & Dr. Patrice Muchowksi Hirsch Roberts Weinstein LLP Mr. & Mrs. Sam Hokkanen ISM Holdings, Inc. J.J. Bafaro, Inc. Dr. & Mrs. Allan Jacobson Mrs. Susan Johnson & Mr. Brent Johnson

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