ENG GEROCKET People TALKS

THU

23



Subhadra Dutta



Global perspectives: Thriving in the new normal



Andrew Petering



Neo Zhang





Zoom Webinar 23 Jul 2020, 11:30 AM (GMT+8)



Agenda

- Setting the Stage: Leading in the New Normal
- Panel discussion
- Q&A



Chee Tung Leong

Co-founder and CEO

cheetung@engagerocket.co

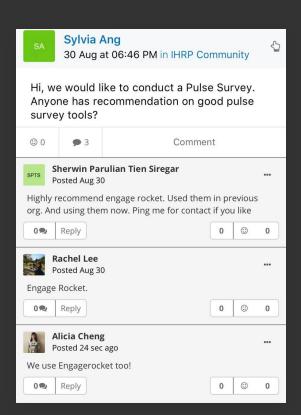
linkedin.com/in/cheetung/

ENG & GEROCKET

tokopedia BUSINESS INSIDER

"Through this renewed partnership with EngageRocket, we are maximizing the strength of or HR data as a basis for improving HR processes and systems to provide a better experience for all employees."

Libertha Hutapea - Head of Talent, Learning & Development at Tokopedia



FEATURED IN:





89.3



Most employees keen to continue working from home after Covid-19 circuit breaker:



"The survey is conducted by Engagerocket in partnership with SHRI and the IHRP [xxx] that companies can use to gain a sense of their employees' well-being, with the aim of enhancing the effectiveness of work-from-home arrangements"

Leading in the New Normal

- Remote working: Preferences & Productivity
- 2. Leading: Team morale & engagement
- 3. Mental health & psychology



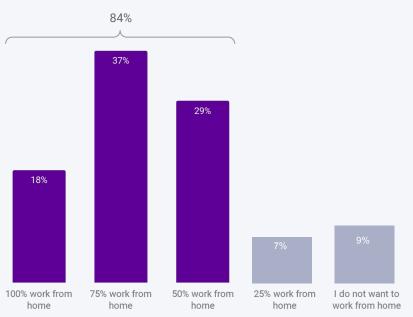
Remote working: Preferences & Productivity





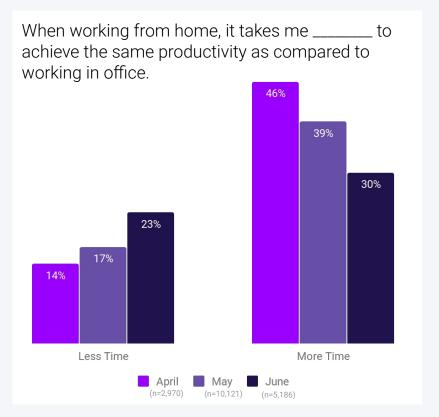
Strong & stable preference to work from home





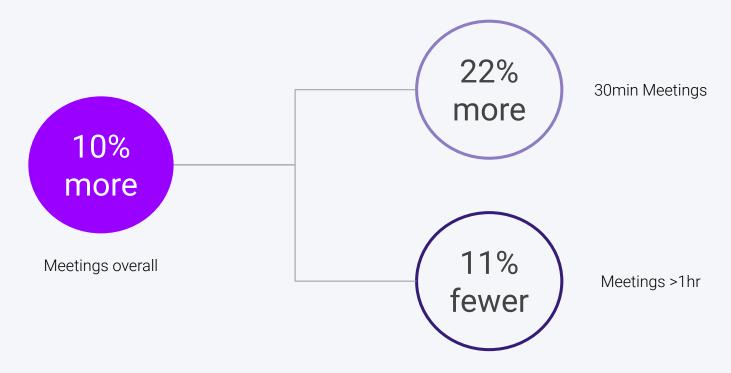
Responses to "Based on my experience working through the circuit breaker and beyond, I can see myself working from home permanently:"

Productivity is increasing over time





Rise of the 30min meeting

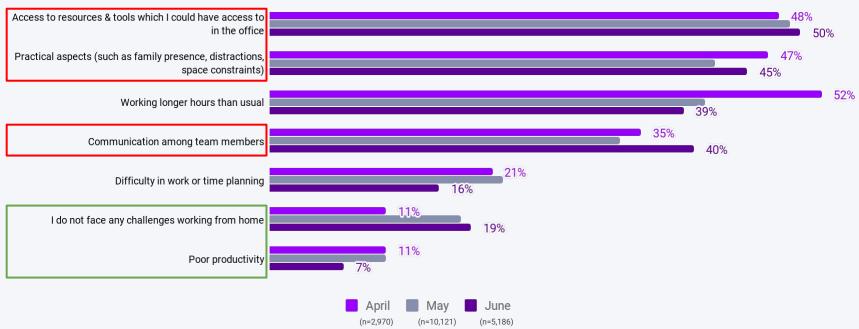


Source: Microsoft Workplace Analytics



Infrastructure & ways of working remain challenges amidst personal adaptation

When working from home, the main challenge I face is (select up to 3):





Leading: Team morale & engagement





Employee Net Promoter Score (eNPS)

How likely are you to recommend this organisation to friends or family as a place to work?

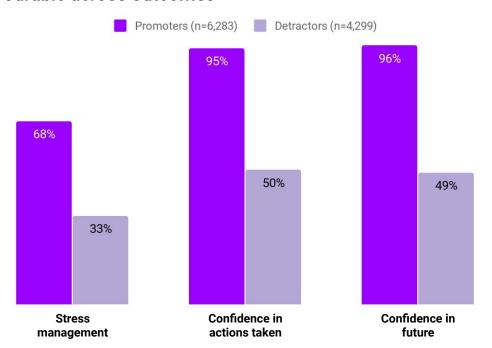


36% — 26% = +10

EngageRocket's Benchmark is -8

Culture & engagement reduces stress, improves resilience by 2X

% Favourable across outcomes





Promoters are **5X** more likely to answer Strongly Agree to "I am confident of the future of my organisation."

Stress management: "All things considered, my stress levels are still acceptable."

Confidence in actions taken: "I am confident in the action steps taken by my organisation to address problems resulting from COVID-19 situation."

Confidence in future: "I am confident of the future of my organisation."



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Care & communication at all levels drive engagement & loyalty in crises

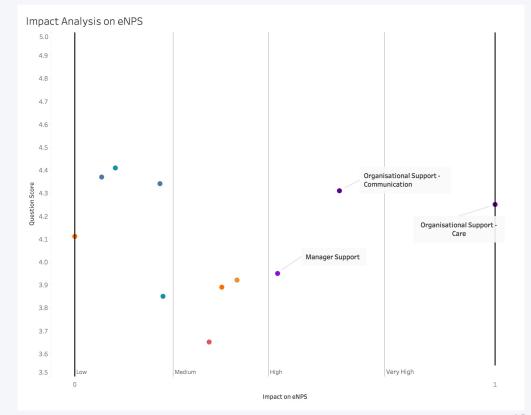
Based on multiple regression analysis of 17,742 respondents, we found:

and care has the highest impact on engagement
(I am well taken care of by my organisation during this current COVID-19 pandemic. & My organisation communicates effectively during this COVID-19 pandemic (e.g., safety & wellness guidance, work from home practices. travel

policies).)

Organisational communication

 Manager support has the second highest impact, through clear and regular feedback (My direct manager provides clear and regular feedback on how well I do my work.)





Managers: the missing link



7hr → 14hr per week



↑115% (50% for ICs)

Manager One-on-Ones Can Help Contain Longer WFH Hours Employees at Microsoft whose managers regularly checked in with them during the early stages of the Covid-19 crisis saw less of an increase in both collaboration hours and general working hours than employees whose managers didn't. High manager 1:1 time Low manager 1:1 time Change in amount of time spent collaborating Additional hours (weekly average) Change in amount of time spent working overall Additional hours (weekly average) Note: High manager 1:1 time is an average of 30 minutes per week. Low manager 1:1 time is an average of 15 minutes per week. **▽ HBR** Source: Microsoft Workplace Analytics

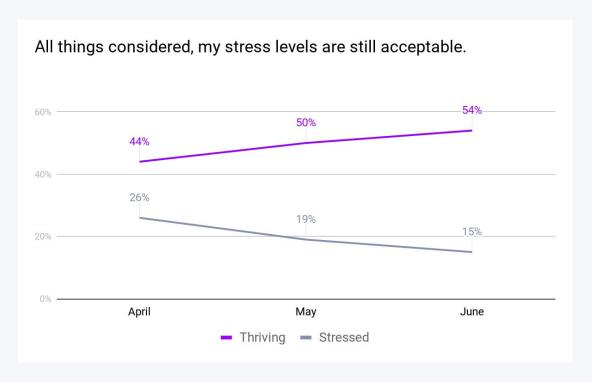


Mental health & psychology



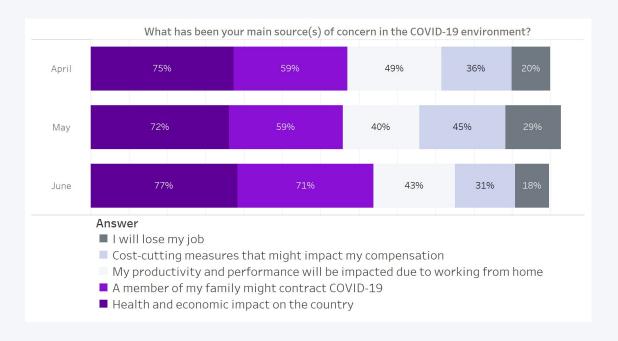


Mental health is improving over time, with fewer workers reporting stress



Thriving: answered "Agree" or "Strongly Agree"
Stressed: answered "Disagree" or "Strongly Disagree"
Sample size: 7,890 respondents for Thriving, 3,044 respondents for Stressed

Top concerns about pandemic stable over time



- Health and economic impact on the country
- A member of my family might contract COVID-19
- Impact on productivity and performance

Blurring work-life boundaries



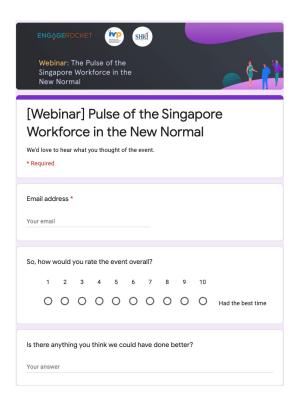
- More time in front of screens during lunch
- Time shift towards more work done asynchronously in the evenings
- Physical space: working from bedrooms, kitchen tables, etc
- Need to monitor the impact on mental health: sanity calls, group lunches, reduced late night IMs, meeting-free days

Leading in the New Normal

- 1. Remote working: here for awhile
- 2. Leading: proactive 1:1
- 3. Mind your team's mental health



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Chee Tung Leong

Co-founder and CEO

cheetung@engagerocket.co

linkedin.com/in/cheetung/

Quick question...





Panel discussion





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