



Plancorp, LLC

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Form ADV Part 2A Brochure

May 26, 2021

This Brochure provides information about the qualifications and business practices of Plancorp, LLC (the "Firm"). If you have any questions about the contents of this Brochure, please contact the Firm at (636) 532-7824 or messon@plancorp.com. The information in this Brochure has not been approved or verified by the United States Securities and Exchange Commission or by any state securities authority.

Additional information about the Firm is also available on the SEC's website at www.adviserinfo.sec.gov. The searchable IARD/CRD number for the Firm is 106599.

The Firm is an investment adviser registered with the United States Securities and Exchange Commission. Registration does not imply a certain level of skill or training.

Item 2 Material Changes

Form ADV Part 2 requires registered investment advisers to amend their brochure when information becomes materially inaccurate. If there are any material changes to an adviser's disclosure brochure, the adviser is required to notify you and provide you with a description of the material changes.

Since the filing of our last annual updating amendment dated March 30, 2020, the following changes have been made to this Brochure:

The contact information for our Chief Compliance Officer through out has been updated to Mike Esson, messon@plancorp.com.

Item 4 and Item 10 have been updated to reflect that Prumentum Group Inc. is no longer an owner of Plancorp. Cynosure Wealth Partners, LLC and Cynosure Partners 2020, LP now collectively own the shares previously owned by Prumentum. Although, BrightPlan, LLC and Plancorp are no longer affiliated through common ownership they maintain a strategic partnership.

Item 10 has been updated to reflect that we no longer share a CCO with BrightPlan, LLC.

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Item 4 Advisory Business

Firm Description

Plancorp, LLC is a fee-only investment management firm, offering asset management, financial planning, retirement plan advisors and consulting services, and institutional investment services. We also offer business owners a wide range of consulting and comprehensive exit strategy planning services, including our *Exit Strategy Advisors* service, as described below.

The firm is currently a Delaware limited liability corporation based in St. Louis, Missouri, but the roots of our business trace back to 1983, when FFG Plancorp, Inc., was incorporated in Missouri. In 1985, we adopted the business name Plancorp, which we've used as we've grown and reorganized over the years.

Firm Ownership & Management

Plancorp does not have any direct owners of 25% or more.

Below are the indirect owners, through various corporate entities of the balance of Plancorp:

Plancorp Board of Managers & Leadership Team Members (individually)	49.41%
Plancorp Employees (individually)	22.83%
Cynosure Wealth Partners, LLC	14.42%
Cynosure Partners 2020, LP	13.34%

Membership of BrightPlan & Plancorp Investment Committees; Services to BrightPlan and Prumentum Group, Inc.

Plancorp has entered into a strategic partnership with BrightPlan, LLC ("BrightPlan"), an SEC-registered investment advisor. Plancorp acts as a sub-advisor for BrightPlan client accounts. Members of Plancorp's Investment Committee are also members of the Investment Committee of BrightPlan and Plancorp's Investment Committee provides modelling and related consulting services for BrightPlan. Additionally, Plancorp's President and CEO serves as a member of the board of directors of Prumentum Group, Inc., the ultimate majority owner of BrightPlan. As discussed in Item 14, there is also a referral arrangement between Plancorp and BrightPlan pursuant to which BrightPlan will be paid a referral fee by Plancorp for providing qualified prospective clients to Plancorp. There is a cooperative and supportive working relationship between the companies and their respective employees.

Certifications

Plancorp is certified by the Centre for Fiduciary Excellence, LLC ("CEFEX") as having met their standards for Fiduciary Practices for Investment Advisors for the following programs: ERISA Defined Contribution Plans, Foundations, Endowments, Personal Trusts, and High Net Worth Individuals. We are among the first advisory firms globally, and the first advisory firm in Missouri, to successfully complete CEFEX's certification process. This certification helps provide reasonable assurance to investors, both institutional and individual, that we demonstrate adherence to the industry's best fiduciary practices. Plancorp engages a qualified CEFEX Analyst to perform the annual certification, which involves a detailed assessment of operational data and procedures, followed by on-site interviews of key personnel. The Fiduciary Practices are substantiated by legislation, case law and regulatory opinion letters from the Employee Retirement Income Security Act, Uniform Prudent Investor Act and the Uniform Management of Public Employee Retirement System Act in the U.S.

The CEFEX assessment process is used to determine whether an advisor meets the global fiduciary standard of excellence (the "Fiduciary Standard") as defined by the *Prudent Practices of Investment Advisors (U.S. Edition)* handbook published by Fiduciary 360 (fi360¹) (the "Handbook"²). CEFEX is a subsidiary of fi360, which is comprised of educators, technologists, writers, trainers and regulatory experts whose aim is to promote widespread adoption of the Fiduciary Standard.

The issuance of a Certificate of Registration and mark by CEFEX following the conclusion of the assessment process signifies that the investment advisor is generally meeting the Fiduciary Standard for the matters and for the time period covered by the certificate, subject to the limitations on scope expressed on the certificate. This certification is valid for twelve months. Plancorp was first certified in 2007 and has been re-certified in every year since.

An investment advisor providing advice to retirement plans subject to the Employee Retirement Income Security Act of 1974, as amended ("ERISA"), who is certified by CEFEX will have demonstrated that, as of the date of the assessment, it had procedures and practices in place that equal or exceed the fiduciary requirements of ERISA. CEFEX assumes ERISA requires that fiduciaries involved in the investment process adhere to generally accepted investment theories, such as modern portfolio theory, and prevailing industry practices in making investment decisions.

Types of Advisory Services

Plancorp is a fee-only investment management firm, offering Wealth Management Services that include financial planning and asset management services programs, as well as family office-type services, retirement plan advisors services, retirement plan consulting services, and institutional investment services. Plancorp offers its Accumulator Services to those individuals who are at the early stages of accumulating wealth. We believe that financial planning is an integral part of minimizing investment risk in the selection of appropriate investment vehicles. We seek to minimize clients' investment risk through careful diversification, and selection of appropriate investment vehicles within each asset class.

As part of Plancorp's wealth management services, we begin each relationship by assessing the simplicity or complexity of a client's financial planning and investment management needs. Clients with greater complexity normally will receive our Comprehensive Wealth Management Services, and those with less complexity will receive our Accumulator Wealth Management Services. All clients have access to and utilize the same investment vehicles for their portfolios. Subject to the approval of Plancorp's investment committee, clients may request reasonable adjustments to their asset allocations using the investment vehicles we offer and in accordance with our investment philosophy.

WEALTH MANAGEMENT SERVICES

For Wealth Management clients we provide financial planning services and investment management services.

Financial Planning

We help clients make important personal and financial transitions in their lives by helping them plan, protect and grow their assets, provide for their families and achieve their personal and financial objectives. Depending on the complexity of a client's personal needs and desires, this is accomplished by providing some or all of the following financial planning services:

¹ More information on fi360, based in Bridgeville, PA can be found a www.fi360.com.

² The Handbook can be downloaded from https://www.fi360.com/uploads/media/handbook_advisors_2019.pdf

Personal and Financial Goals and Objectives - We develop a road map of our clients' personal and financial worlds through client interviews and reviewing pertinent client documents and financial data. This includes:

- Modeling various personal, family, and financial strategies that allow clients to establish their personal and financial goals and objectives; and
- Analyzing the impact of various career and lifestyle decisions on clients' abilities to meet their financial independence objectives.

Cash Flow and Income Tax Analysis -

- Analyzing clients' current income, expenses, income taxes and debt;
- Recommending specific courses of action with regard to the steps necessary to fund clients' various financial objectives; and
- Coordinating income tax planning with the tax professionals engaged by clients for preparing their tax returns.

Capital Needs Assessment - Often the success of a financial plan can be affected by a death or disability occurring within a family. We evaluate the amount of life or disability insurance, if any, clients may need to support client goals in such situations.

Education Funding Analysis - We analyze and determine the amount of savings required to meet clients' goals for funding public/private school, college and/or graduate school education for his or her children and/or grandchildren.

Retirement Planning -

- We use advanced computer models to project cash flow needs and income available for clients' retirement, analyze the impact of inflation, evaluate clients' retirement plan pay-out options, and advise clients whether individual retirement accounts ("IRAs") are appropriate for them.
- If appropriate, we coordinate our clients' investment choices for assets not being managed by us in their retirement plans with the asset allocation and investment strategies recommended for assets managed by Plancorp.

Estate Planning Coordination - We coordinate with our clients' estate planning attorneys to ensure that clients' comprehensive estate plans are consistent with their financial goals and objectives. We also address any special needs clients may have relative to their heirs.

Asset Protection Planning - We review and discuss asset protection and risk management strategies appropriate for clients' consideration. These include:

- Evaluating liability insurance coverage;
- Discussing identity theft protection; and
- Reviewing credit ratings and reports.

Employee Benefit Analysis - For corporate executive clients and business owners, we:

- Analyze client savings plans, stock options, restrictive stock agreements, deferred compensation, retirement plans and other employee benefits;
- Develop strategies to coordinate clients' employee benefits plans with their other financial planning, asset allocation and investment strategies; and

- Assist in determining whether SEP IRAs or Simple IRAs are appropriate for them or for their employees.

Investment Management

After assisting clients assess their financial position and set investment goals, we help clients develop greater insight about the financial markets and design a personalized investment strategy for them. As part of this process, we assign an internal Plancorp client service team to help implement, maintain and refine the clients' investment plans. We are strong advocates of the efficient market hypothesis and of Modern Portfolio Theory and construct our clients' portfolios primarily using passively managed no-load mutual funds.

An important part of this process is our preparation of an Investment Policy Statement ("IPS") for each client's approval and adoption. The IPS sets forth the asset allocation model that Plancorp and the client have determined to be appropriate. Plancorp's asset allocation process is typically based on long-term investment time horizons because our research has shown that it is generally not in the investor's best interest to make investment decisions based on short-term economic information or market timing models.

The purpose of the IPS is to establish a clear understanding as to the investment objectives and policies applicable to the client's investment portfolio. It is the intent of the IPS to be sufficiently specific to be meaningful, but also flexible enough to be practical. The IPS is intended to be a summary of an investment philosophy that provides guidance for Plancorp in selecting, evaluating, and monitoring the client's investment options. As such, the IPS will:

- Establish reasonable expectations, objectives and guidelines in the investment of the client's assets.
- Set forth an investment structure detailing permitted asset classes and expected allocation among asset classes.
- Encourage effective communication between Plancorp and the client.
- Create the framework for a well-diversified asset mix that can be expected to generate acceptable long-term returns commensurate with the level of risk suitable to the client.

The IPS guidelines do not constitute a contract, a statement of mandatory requirements, or a binding resolution on investment performance expectations. Plancorp will determine the weighting to be given to each guideline, may deviate from any guideline if it believes it to be prudent, and may consider factors not described in the IPS.

Plancorp and the client will periodically review each client's portfolio to determine whether risk and return objectives or investment policies need revision. There is no charge for revising an IPS.

As a result of this process, each client receives a customized portfolio with asset allocation strategies appropriate for their investment objectives, risk tolerance, investment time horizon, and liquidity needs.

Ongoing Services

After the initial financial planning process and portfolio recommendations, Plancorp provides ongoing financial planning and investment advisory services to its Wealth Management clients. This includes:

- Ongoing portfolio monitoring;
- Periodic portfolio rebalancing in conformance with client-accepted asset allocations and classes;

- Quarterly portfolio performance reports;
- Annual (or more frequent) client review meetings;
- Periodic meetings with clients if changes in their financial circumstances require reassessment of financial planning and risk and return objectives and investment policies.

OTHER SERVICES PROVIDED

Family Office-Type Services

Some clients for whom we provide Comprehensive Wealth Management Services engage Plancorp to provide additional services to their families. These additional services include at least some of the following:

- Financial organization and accounting
- Account aggregation and reconciliation
- Recordkeeping
- Customized wealth management reporting
- Advanced income tax planning
- Inter-generational planning and cash flow analysis
- Business and retirement plan issues
- Planning and conducting family meetings
- Paying bills
- Check preparation

Retirement Plan Advisors Services

Plancorp's Retirement Plan Advisors division provides advisory services for qualified retirement plans. Our comprehensive services are designed to simplify the plan management process for employers. Plancorp provides investment advisory services and assists plan fiduciaries with plan management tasks. Pursuant to the terms of an agreement with the client, Plancorp may serve as an ERISA Section 3(38) Investment Manager allowing plan fiduciaries to delegate fiduciary liability for investment selection, monitoring and construction of model investment portfolios. The risk-based portfolios offer participants low-cost, well-diversified investment allocations that simplify the investing experience. Plancorp will also provide recommendations regarding the frequency of rebalancing of the plan participant portfolios. In providing such services, we generally use the same investment strategies and construct similar portfolios as those used with our individual wealth management clients.

Plancorp's broad range of services includes:

- **Trustee Meetings**, at least annually focused on a structured process for managing fiduciary responsibility, participant behavior and investment review.
- Initial development and ongoing monitoring of the **Investment Policy Statement**.
- **Investment Selection**, monitoring and Model Portfolio construction with rebalancing.
- Independent **Plan Benchmarking** to help employers benchmark their plan design, investment options and fees and services against plans of similar size and industry.
- **Plan Design** analysis to ensure the plan provisions align with the employer's goals and objectives.
- **Employee Education Meetings**, at least annually to educate participants regarding plan provisions, investment options, and the importance of planning for a successful retirement. Plancorp's education process is designed to equip participants with the information needed to

make informed decisions. Unless noted in the Plancorp Service Agreement, Plancorp is not a fiduciary at the participant level.

Retirement Plan Consulting Services

Plancorp provides the following consulting services exclusive of the retirement plan advisor services outlined above. In this capacity, we may not be the advisor of record or serving as an ERISA 3(38) Investment Manager.

Fiduciary Plan Reviews - an independent review helps plan fiduciaries meet their fiduciary requirements for plan management and oversight by identifying areas of heightened fiduciary liability. The review covers the following plan related items:

- The fi360 Self-Assessment of Fiduciary Excellence for Investment Stewards is utilized to help plan fiduciaries design a fiduciary governance plan. The global standards for fiduciary excellence help plan fiduciaries develop a structure for managing their fiduciary liability.
- Plan design is reviewed to ensure the design aligns with the employer's goals and objectives.
- Investment options are benchmarked to compare historical performance, risk, fees and expenses and diversification.
- Administrative fees and expenses are benchmarked for reasonableness.
- Employee educational materials, website tools and vendor services are evaluated.

Compliance Support - Plancorp can help employers identify plan related problems that can affect plan compliance and increase fiduciary liability. We help clients appropriately resolve the issues and restore compliance with ERISA, the Department of Labor and Internal Revenue Service.

Exit Strategy Advisors

For business owners contemplating the potential sale or transition of a business to a next generation, a business partner, or a new buyer, Plancorp offers a wide range of services, from initial exploratory consultations to developing an exit strategy and assembling and coordinating a Client Advisory Team.

The services we provide will be included in a consulting agreement negotiated by Plancorp and the client. We will charge a project fee, which will vary depending on the scope of the services to be provided. Advice is based on objectives communicated, either orally or in writing, by the client and his/her advisors. Advice may be provided through individual consultations and/or a written plan document, depending on the scope of the engagement. Depending on the needs of the client, the services may include any, or even all, of the following:

- Initial assessment to evaluate the client's current and projected income needs based upon agreed upon expense assumptions and asset allocation of investable assets.
- Approximate initial valuation of client's business interest.
- Assessment of client's ability to sell the business interest for the minimum amount needed to meet their financial objectives.
- Exploration of potential steps to improve overall business value and marketability of client's business interest, including recommendations for changes to capital structure and consideration of advisory board structures.
- Identification and explanation of potential risks associated with the ownership transition.
- Education of client on the sale process and engage them in the transaction accordingly.
- Work with client-preferred professionals (attorneys, accountants, etc.) and recommend any professionals where client does not have existing relationship to create Client Advisory Team,

which Plancorp will coordinate to improve efficiency and communication, and reduce unnecessary delays.

Client understands that Plancorp is not a law firm, and that the advice that Plancorp provides is not legal advice. Similarly, Plancorp is not an accounting firm and the advice is not accounting or tax advice. Client will rely on the advice of its own attorneys and accountants for legal, tax, accounting, and valuation matters.

Institutional Services

Plancorp provides investment management services to non-profit institutions. In providing such services, we generally use the same investment strategies and construct similar portfolios as those used with our individual clients. Our services include preparation of an IPS summarizing the investment goals and objectives, asset allocation, and portfolio for the institution; quarterly portfolio performance reports; offer for quarterly meetings with the investment committee for the institution; cash flow analysis related to the cash needs of the institution; portfolio rebalancing; and guidance/education on fiduciary duties and responsibilities of investment committee members.

Financial Planning Project and Other Consulting Services

We typically provide both financial planning and investment management services for clients, but some clients engage Plancorp for only financial planning services. In these cases, the services we provide will be included in a consulting agreement negotiated by Plancorp and the client. We may charge a project fee, which will vary depending on the scope of the services to be provided, or in some cases a monthly fee. Advice is based on objectives communicated, either orally or in writing, by the client and his/her advisors. Planning advice may be provided through individual consultations and/or a written plan document. A written plan may include but is not limited to the following:

- Financial independence planning
- Stock option analysis
- Insurance planning
- Education funding
- Retirement planning, which may include written estimates of cash flow and/or retirement needs and sources
- Divorce planning
- Estate planning, which may include:
 - A written description of estate and/or life-style objectives
 - An evaluation of current and/or suggested estate ownership structure
 - Coordination of estate planning objectives with professional advisors
 - A plan for monitoring the implementation of Plancorp's recommendations

Deposit Accounts

Plancorp has developed relationships with CASS Bank of St. Louis ("CASS Bank") and StoneCastle Cash Management, LLC ("StoneCastle"), to offer Plancorp clients access to FDIC protected deposit accounts (see Item 5 below for a description of fees we charge on the cash balance in these accounts). There is no minimum balance required to establish a money-market account at CASS Bank or with StoneCastle. The establishment of a money-market account at CASS Bank or StoneCastle through this program are at the option of a client and are subject to the approval of CASS Bank or StoneCastle, in their sole discretion.

OTHER INFORMATION

Electronic Delivery of Documents

Plancorp may provide all personal financial information to clients, including statements, electronically through access to its website or by email. This includes the client's quarterly invoice detailing the calculation of fees, any notices, and other communications or disclosures, including Plancorp's annual delivery of this brochure. The client must provide a valid email address for this purpose. Upon request, we will provide any client a paper copy of this brochure free of charge.

Client Assets Under Management

As of December 31, 2020, Plancorp managed \$ 4,843,278,870 on a discretionary basis and \$224,544,791 on a non-discretionary basis.

Item 5 Fees and Compensation

Plancorp's standard fees for new clients are as follows:

Wealth Management Services

Plancorp's annual fee for wealth management services including the Comprehensive Wealth Management Services and the Accumulator Service models is based on a percentage of a client's total assets under Plancorp's management. Plancorp offers its wealth management services pursuant to the following schedule:

<u>Market Value of Client Assets</u>	<u>Annual Fee</u>
First \$1,000,000	1.00%
Next \$2,000,000	0.75%
Next \$2,000,000	0.60%
Next \$5,000,000	0.50%
Above \$10,000,000	0.45%

Plancorp does not have a minimum account size for new clients, but does have a minimum annual fee for Wealth Management Services clients of \$5,000. Fees are either billed in advance and based on account values as of the end of the previous quarter; or billed monthly in arrears, based on the market value of Client's accounts on the last day of the month. Fees are also calculated on a prorated basis for substantial deposits received during the current quarter. The scope of financial planning services and minimum fee for each client is included in Plancorp's written investment management agreement with a client.

The fee schedule is subject to change upon prior written notice to account holders. Fees may be higher or lower than those charged by other advisors, and clients may be able to obtain similar services elsewhere for a lower fee.

We do not charge fees for cash held in clients' portfolio accounts other than cash that has been included as part of a client's fixed income allocation in the client's IPS, for which the applicable fee percentage for the amount of client assets under management will be charged to client.

In our discretion, we may permit a client to designate certain assets in brokerage accounts, employer-sponsored 401(k) accounts, or similar accounts, as being subject to the client's investment

management agreement, even though we will not be able to actively buy or sell such assets. We will monitor such assets on an on-going basis and consider such assets in determining the holdings and allocation of the client's overall portfolio, and such assets may be subject to the same advisory fee stated in the client's investment management agreement.

Our fees are negotiable and may be waived in whole or in part in certain circumstances in the sole discretion of Plancorp. When deviating from the general fee schedule above, we consider the particular circumstances of the client, the specific investment and planning needs of the client, the amount of assets we manage for the client, and the length of time that the client has been with us. Many of Plancorp's clients have been grandfathered to different fee schedules; and we may agree, in our discretion, to grandfather any clients to any fee arrangements that we have had.

Our fees do not include custodial fees, brokerage commissions, transaction costs or other expenses charged by the client's custodian or broker. Please see Item 12 for information on our brokerage practices. Each mutual fund in which a client's assets may be invested charges its own advisory fee and other fees and expenses ("internal expenses"), which are set forth in the applicable fund's prospectus.

Our fees do not include fees and expenses charged by estate planning attorneys engaged by clients or tax return preparation fees and expenses by persons or firms engaged by clients. Plancorp financial advisors are compensated solely through a salary and bonus structure. Plancorp financial advisors are not paid any sales, service, or administrative fees for the sale of mutual funds or any other investment products.

We disclose to clients and prospective clients that certain clients will pay higher fee rates than other clients, due to grandfathered fee schedules, our discretion to negotiate fee schedules, discounts granted to larger, more profitable, and "friends and family" accounts, and the economic incentives we have to attract and retain accounts which have the potential to generate additional business. Although the fee rate could provide an incentive for Plancorp to favor accounts from which it might earn the highest fees, Plancorp maintains policies and procedures designed to address such conflict of interest and ensure we adhere to our fiduciary responsibilities.

Fees for Other Services

Family Office-Type Services Fees. Plancorp and the client will negotiate an annual fixed fee based on the estimated time to be spent providing services and the nature and extent of the services provided. Fees will be billed quarterly in advance.

Retirement Plan Advisors and Retirement Plan Consulting Services Fees. Generally, for Retirement Plan Advisors services, Plancorp charges a minimum annual fee of \$4,000, which is negotiated by the parties, based on the amount of the plan's assets under management, the number of participants and the level of services being provided by Plancorp. Plancorp also provides plan consulting services for some clients on a project fee and/or hourly basis. The amount of such fees will be based on the complexity and extent of the work to be performed, and is charged at a minimum rate of \$300 per hour, as negotiated by Plancorp and the client.

Exit Strategy Advisors. Plancorp and the client will negotiate an annual or project fee based on the estimated time to be spent and the complexity/extent of the work to be performed on the consulting project. Engagements for services beyond the initial exploratory consultations will be subject to a minimum fee to be negotiated by Plancorp and the client, on a case-by-case basis.

Institutional Services Fees. Plancorp's annual fees for institutional clients are negotiable but generally are the following percentage of assets under Plancorp management:

<u>Market Value of Client Assets</u>	<u>Annual Fee</u>
First \$5,000,000	0.50%
Next \$5,000,000	0.15%
Next \$5,000,000	0.10%
Above \$15,000,000	0.05%

Financial Planning Project and Other Consulting Services. Plancorp and the client will negotiate an annual, monthly or project-based planning or consulting fee, based on the anticipated scope, complexity, extent of work, deliverable(s), estimated time to be spent, and any deadline of the financial planning or consulting project, generally ranging from \$6,000 - \$20,000.

Travel and Expense Reimbursements

Although expected to occur infrequently, Plancorp may request reimbursement of travel and related expenses incurred by Plancorp employees while servicing the client's account(s) and are billed separately. Such travel and other expense reimbursements are agreed upon by the client prior to incurrence.

Fee Billing

Unless otherwise noted above, fees will be billed either quarterly in advance or monthly in arrears per the terms of each Client's written agreement. Project-based planning or consulting fees are payable 50% in advance, with the balance due upon completion of the project. All fees for Plancorp's services may either be deducted from clients' custodial account (where applicable) or billed directly to the client. Plancorp prefers fees be deducted from clients' custodial accounts, but clients may choose either method.

Termination of Advisory Agreement

If a client terminates Plancorp's services before the end of a billing period, a refund of any pre-paid fees will be pro-rated based on the number of calendar days in the quarter and returned to the client within 30 days of termination. For clients billed monthly in arrears, Plancorp will charge a pro-rata fee based on the market value of the client's account(s) on the business day immediately preceding the effective date of termination. The procedure for termination and receiving a refund is described in the client's written agreement with Plancorp.

Valuation of Client Portfolios

We use account market values to calculate investment performance and client fees where applicable; therefore, it is important for us to maintain policies and procedures regarding such practices. An overview of our practices is outlined below.

In all cases, Plancorp uses pricing information provided by its clients' custodians to value the respective client portfolios. The account market value reported to the client includes all assets owned by the client in the account which may include unmanaged assets, as applicable. If a price for a managed asset is not available from a custodian, we have policies in place to ensure the security is fair valued in accordance with our policy.

Item 6 Performance-Based Fees and Side-By-Side Management

Plancorp does not charge any performance-based fees.

Item 7 Types of Clients

Plancorp generally provides comprehensive Wealth Management Services to individuals, trusts, estates, charitable organizations and corporations and/or other business entities. Plancorp offers its Accumulator Services to those individuals who are at the early stages of accumulating wealth. Plancorp offers Retirement Plan Consulting and Advisory Services to sponsors of employee retirement plans and plan fiduciaries, including government entities. We also manage accounts for friends and family members of Plancorp employees. Certain Plancorp employees may manage their own accounts at Plancorp alongside client accounts. We maintain a Code of Ethics and Personal Trading policy and a Portfolio Management Process policy designed to assist in addressing conflicts of interest should they arise.

Plancorp does not have a minimum account size for new clients but does charge minimum annual fees of \$5,000 for Comprehensive Wealth Management Services clients. The minimum may be waived or negotiated in whole or in part in certain circumstances. See Item 5 for information on fees and compensation. For *Exit Strategy Advisors*, engagements for services beyond the initial exploratory consultations will be subject to a minimum fee to be negotiated by Plancorp and the client, on a case-by-case basis.

Dimensional Fund Advisors LP (“DFA”)

Plancorp has been recommending no-load, passively managed, asset class based mutual funds managed by DFA since 1995. Since 2005, we have provided financial planning and investment advisory services to several current and former directors and senior executives who hold direct or indirect equity ownership interests in DFA (“DFA principals”). DFA principals who have selected Plancorp to provide financial services pay our customary fees for the scope of our activities and the time and expertise required. These client relationships with DFA principals could create the appearance of a conflict of interest to the extent that they appear to incentivize Plancorp to continue recommending mutual funds managed by DFA (“DFA Funds”). Plancorp does not believe that these client relationships influence our decision to recommend the DFA Funds. Plancorp receives no 12b-1 fees or other fees from DFA for recommending its funds, and we have no contractual obligation or agreement of any kind to recommend the DFA Funds. We base our recommendations solely on our investment strategy, founded in Modern Portfolio Theory, which emphasizes a diversified portfolio allocated among various asset classes comprised of mutual funds that are passively managed and that have low expense ratios. The funds we recommend are determined by the Plancorp Investment Committee, which employs a due diligence process in selecting the funds we recommend to clients. Further, we maintain policies and procedures to address such conflicts of interest.

Item 8 Methods of Analysis, Investment Strategies and Risk of Loss

Methods of Analysis

Plancorp's investment philosophy is grounded in Modern Portfolio Theory, which refers to the process of attempting to reduce risk in a portfolio through systematic diversification across asset classes and within those particular asset classes for both equities and bonds. Plancorp adheres to the passive asset management style of investing and, thus, recommends no-load passively managed mutual funds.

Plancorp does not generally recommend portfolios of individual stocks, bonds or actively managed mutual funds in its asset allocation strategies and portfolio recommendations to clients; although, in limited circumstances to meet specific client needs, it may recommend the purchase of bonds or other

types of securities. Minimizing and keeping client's investment fees, expenses and taxes under control are top priorities in Plancorp's investment strategy.

For Investment Management clients, Plancorp develops customized portfolios based on a long-term asset allocation strategy that is consistent with the client's investment objective and risk tolerance. Plancorp typically uses academic-based research in analyzing passively managed mutual funds that it recommends to clients. Plancorp's analyses includes a review of the fund's total operating expenses, portfolio turnover, investment objective, adherence to asset class performance, and investment restrictions and limitations. At present, Plancorp typically recommends that clients invest in a diversified mix of no-load, passively managed, mutual funds advised by Dimensional Fund Advisors LP ("DFA") or the Vanguard Group that have low operating expenses, low portfolio turnover, below average capital gains distributions and a fundamental investment objective of investing primarily in a particular asset class. Plancorp may recommend exchange-traded funds ("ETFs") at times for client portfolios to maintain market exposure while rebalancing the client's portfolio, and in limited circumstances to meet specific client needs, may also recommend bonds or other types of securities. Plancorp receives no compensation or fees from any mutual fund. Plancorp is not contractually or otherwise committed to use any mutual fund and may use other funds as it deems suitable and appropriate for its clients.

Principal Investment Strategies

Investment Committee

Plancorp has an Investment Committee headed by its Chief Investment Officer. The Committee meets on a quarterly basis and discusses specific topics, including asset allocation strategies, asset class weightings for client portfolios, portfolio risk analysis, mutual fund due diligence and selection, and institutional/custodial arrangements.

As discussed above, Plancorp generally employs a long-term asset allocation strategy to construct investment portfolios which meet the investment goals, objectives, needs, and risk tolerance of each client. Asset allocation involves determining an appropriate percentage to invest in a variety of asset classes. Asset allocation is client-specific and is based on the IPS prepared by Plancorp and approved by the client. The diversification afforded by appropriate asset allocation helps balance the risks and rewards of investing.

The client's IPS specifies, among other things, the asset classes to be used and the target allocation for each asset class. We believe in diversified asset class exposure obtained primarily through a diversified mix of no-load, passively managed, low cost, tax efficient mutual funds. The mutual funds recommended by Plancorp invest primarily in some or all of the following types of securities:

- U.S. stocks of any market capitalization (small-, mid- and large-cap companies)
- Foreign stocks, including emerging markets
- Fixed income securities
- U.S. Government and Government Agency Securities
- Real estate investment trusts ("REITs") (domestic and foreign)
- ETFs
- Corporate debt securities and certificates of deposit
- Municipal securities

Plancorp attempts to control portfolio risk through:

- An allocation between equities and short-term high-quality fixed income, with higher allocations to fixed income with lower standard deviations for clients desiring to take less risk; and

- Diversification of domestic and international equity asset classes and broad diversification of security holdings within each equity asset class.

To maintain target asset allocations, Plancorp reviews portfolio positions quarterly and rebalances positions as appropriate. For cash management purposes, Plancorp may invest in short term investment vehicles such as certificates of deposit.

Principal Investment Risks

Investing in mutual funds and other securities involves risk of loss that clients should be prepared to bear. Plancorp cannot guarantee that it will achieve a client's investment objective. Client's returns will fluctuate, and you may lose money by investing in mutual funds. Below are some more specific risks of investing:

Market Risk. Investors should have a long-term perspective and be able to tolerate potentially sharp declines in market value. The prices of securities held by mutual funds in which clients invest may decline in response to certain events taking place around the world, including those directly involving the companies whose securities are owned by the mutual funds; conditions affecting the general economy; overall market changes; local, regional or global political, social or economic instability; and currency, interest rate and commodity price fluctuations.

Management Risk. Plancorp's investment approach may fail to produce the intended results. If Plancorp's perception of the performance of a specific asset class or fund is not realized in the expected time frame, the overall performance of clients' portfolios may suffer.

Equity Risk. Equity securities tend to be more volatile than other investment choices. The value of an individual mutual fund can be more volatile than the market as a whole. This volatility affects the value of the client's overall portfolio. Small- and mid-cap companies are subject to additional risks. Smaller companies may experience greater volatility, higher failure rates, more limited markets, product lines, financial resources, and less management experience than larger companies. Smaller companies may also have a lower trading volume, which may disproportionately affect their market price, tending to make them fall more in response to selling pressure than is the case with larger companies. Investing in individual companies involves inherent risk. The major risks relate to the company's capitalization, quality of the company's management, quality and cost of the company's services, the company's ability to manage costs, efficiencies in the manufacturing or service delivery process, management of litigation risk, the company's ability to create shareholder value (i.e., increase the value of the company's stock price), exposure to government taxation, and domestic political risk.

Fixed Income Risk. The issuer of a fixed income security may not be able to make interest and principal payments when due. Generally, the lower the credit rating of a security, the greater the risk that the issuer will default on its obligation. If a rating agency gives a debt security a lower rating, the value of the debt security may decline because investors demand a higher rate of return. As nominal interest rates rise, the value of fixed income securities is likely to decrease. A nominal interest rate is the sum of a real interest rate and an expected inflation rate.

Mutual Fund Risk. We recommend open-end mutual funds and Exchange Traded Funds ("ETFs") to implement a client's portfolio. The funds may, in turn, invest in a broad range of equity and fixed income securities, including foreign securities and securities of issuers located in emerging markets. The funds may also invest in equity securities of any market capitalization including micro-, small- and mid-cap companies, real estate, commodities-related assets, fixed income securities of any maturity or credit quality, including high-yield, high-risk debt securities, ETFs, other mutual funds, money market funds and they may engage in leveraged or derivative transactions. We have no control over the

investment strategies, policies or decisions of the mutual funds and, in the event of dissatisfaction with such a fund, our only option would be to liquidate clients' investments in that fund.

REIT Risk. Funds in which clients invest may invest in Real Estate Investment Trusts ("REITs"), they are subject to risks generally associated with investing in real estate, such as (i) possible declines in the value of real estate, (ii) adverse general and local economic conditions, (iii) possible lack of availability of mortgage funds, (iv) changes in interest rates, and (v) environmental problems. In addition, REITs are subject to certain other risks related specifically to their structure and focus such as: dependency upon management skills; limited diversification; the risks of locating and managing financing for projects; heavy cash flow dependency; possible default by borrowers; the costs and potential losses of self-liquidation of one or more holdings; the possibility of failing to maintain exemptions from securities registration; and, in many cases, relatively small market capitalization, which may result in less market liquidity and greater price volatility.

Foreign Securities Risk. Funds in which clients invest may invest in foreign securities. Foreign securities are subject to additional risks not typically associated with investments in domestic securities. These risks may include, among others, currency risk, country risks (political, diplomatic, regional conflicts, terrorism, war, social and economic instability, currency devaluations and policies that have the effect of limiting or restricting foreign investment or the movement of assets), different trading practices, less government supervision, less publicly available information, limited trading markets and greater volatility. To the extent that underlying funds invest in issuers located in emerging markets, the risk may be heightened by political changes, changes in taxation, or currency controls that could adversely affect the values of these investments. Emerging markets have been more volatile than the markets of developed countries with more mature economies.

ETF Risk. Clients may invest in ETFs which may, in turn, invest in equities, bonds, and other financial vehicles. ETFs are investment companies whose shares are bought and sold on a securities exchange. An ETF holds a portfolio of securities designed to track a particular market segment or index. Clients could invest in an ETF to gain exposure to a portion of the U.S. or foreign market.

Investing in ETFs involves risk. Specifically, ETFs, depending on the underlying portfolio and its size, can have wide price (bid and ask) spreads, thus diluting or negating any upward price movement of the ETF or enhancing any downward price movement. Also, ETFs require more frequent portfolio reporting by regulators and are thereby more susceptible to actions by hedge funds that could have a negative impact on the price of the ETF. Certain ETFs may employ leverage, which creates additional volatility and price risk depending on the amount of leverage utilized, the collateral, and the liquidity of the supporting collateral.

Further, the use of leverage (i.e., employing the use of margin) generally results in additional interest costs to the ETF. Certain ETFs are highly leveraged and therefore have additional volatility and liquidity risk. Volatility and liquidity can severely and negatively impact the price of the ETF's underlying portfolio securities, thereby causing significant price fluctuations of the ETF.

Certificates of Deposit. Certificates of deposit are generally considered safe instruments, although they are subject to the level of general interest rates, the credit quality of the issuing bank, and the length of maturity. With respect to certificates of deposit, depending on the length of maturity, there can be prepayment penalties if the client needs to convert the certificate of deposit to cash prior to maturity.

Municipal Securities. Funds in which clients invest may invest in municipal securities. Municipal securities carry different risks than those of corporate government and bank-sponsored debt securities described above. These risks include the municipality's ability to raise additional tax revenue or other revenue (in the event the bonds are revenue bonds) to pay interest on its debt and to retire its debt at

maturity. Municipal bonds are generally tax-free at the federal level, but may be taxable in individual states other than the state in which both the investor and municipal issuer are domiciled.

U.S. Government Securities. Funds in which clients invest may invest in U.S. government securities. U.S. government securities include securities issued by the U.S. Treasury and by U.S. government agencies and instrumentalities. U.S. government securities may be supported by the full faith and credit of the United States.

Concentration Risks. Clients invest in diversified portfolios of open-end mutual funds and ETFs, but some clients may choose to have their investment portfolios heavily weighted in a particular type of security, industry, industry sector, geographic location or investment manager. Such clients will experience greater risk and volatility in their portfolios. Generally, clients who have diversified portfolios incur less volatility and fluctuation in portfolio value than those who have concentrated holdings. Concentrated holdings may offer the potential for higher gain, but also offer the potential for significant loss.

Item 9 Disciplinary Information

Neither Plancorp nor any of its management persons have any legal or disciplinary events to report.

Item 10 Other Financial Industry Activities and Affiliations

As mentioned in Item 4, BrightPlan and Plancorp share certain advisory personnel, including a Chief Investment Officer. Plancorp's President and CEO serves on the Board of Directors of Prumentum, BrightPlan's holding company and the BrightPlan CEO is a member of the Plancorp Board of Managers. Under a referral arrangement between Plancorp and BrightPlan, BrightPlan will be paid a referral fee for providing qualified prospective clients to Plancorp. Please see Item 14 for more details. For more information about BrightPlan, please review BrightPlan's separate Form ADV, Part 2A Brochure, available at [BrightPlan ADV](#).

Plancorp is a member of Zero Alpha Group, LLC ("ZAG"), a global network of unaffiliated registered investment advisors who advocate the Modern Portfolio Theory of investment management. Jeffrey T. Buckner, Chairman and Chief Investment Officer of Plancorp, co-founder and served as President and Chairman of ZAG from June 2000 through December 2007. ZAG members are geographically diverse, and meet quarterly to share best practices, investment strategies and information, strategic and marketing plans and research related to Modern Portfolio Theory, passive investment strategies and management techniques. ZAG also may negotiate with mutual fund companies and broker-dealers to obtain lower cost investment services on behalf of the members' respective clients.

Plancorp is a member of Global Association of Independent AdvisorsTM (GAIA), which is a global network of unaffiliated investment advisor firms who share best practices and learn from each other to better serve clients in a fiduciary capacity. GAIA members are committed to providing their clients with objective advice and personal solutions, which incorporate broad global diversification, a structured approach to investing, and independent fiduciary-based financial planning and management solutions.

Item 11 Code of Ethics, Interest in Client Transactions and Personal Trading

Code of Ethics

Plancorp maintains a Code of Ethics and Personal Trading Policy ("Code") which applies to all employees of Plancorp and which all employees must acknowledge annually. Clients trust Plancorp to

prudently manage their assets, which places a high standard on the conduct and integrity of Plancorp's employees. Additionally, the Investment Advisers Act of 1940 ("Advisers Act") imposes a fiduciary duty on all investment advisers, which compels Plancorp and its employees to act with the utmost integrity in all dealings and to act solely in the best interests of each of its clients. This fiduciary duty is the core principle underlying the Code of Ethics and represents the expected basis of all dealings with Plancorp's clients.

A copy of our Code is available upon request at (636) 532-7824 or messon@plancorp.com.

Standards of Conduct

Our Code outlines the standards of conduct expected of our employees and includes limitations on personal trading by our access persons, giving and accepting gifts, serving as a director or trustee for an external organization, and engaging in outside business activities. Employees are required to report promptly any violation of the Code (including the discovery of any violation or suspected violation committed by another employee) to our CCO.

Participation or Interest in Client Transactions

Plancorp personnel do not buy or sell securities for client accounts in which a related person of Plancorp has a material financial interest.

Personal Trading

Our Code of Ethics is designed to assure that the personal securities transactions of our access persons will not interfere with decisions in the best interest of advisory clients or allowing access persons to invest for their own accounts.

Investments in Securities We Recommend to Clients

Plancorp and individuals associated with it may buy or sell securities for their personal accounts identical to or different from those recommended to clients. It is the policy of Plancorp that no person employed by Plancorp shall prefer his or her own interest to that of an advisory client or make personal investment decisions based on the investment decisions of clients. Subject to the Code of Ethics, we have adopted the procedures below to address the actual and potential conflicts of interest raised by our policies.

In addition to the policies stated above, we have established the following policies and procedures to ensure the firm complies with its regulatory obligations and addresses the conflicts of interest arising from its practices:

- the firm prohibits access persons from knowingly purchasing or selling securities (other than mutual funds or other securities that are not treated as "Reportable Securities") immediately prior to client transactions, in order to prevent access persons from benefitting from transactions placed on behalf of advisory accounts;
- no director, officer, or employee of the firm shall buy or sell securities for their personal portfolio(s) where their decision is substantially derived, in whole or in part, by reason of his or her employment, unless the information is also available to the investing public on reasonable inquiry;
- no director, officer, or employee of the Firm shall knowingly prefer his or her own interest to that of an advisory client;
- the Firm maintains records of securities held by the Firm and its access persons. These holdings are reviewed on a regular basis by the CCO;
- the Firm emphasizes the unrestricted right of the client to decline to implement any advice it has rendered (except where the Firm has entered an order pursuant to its exercise of discretionary authority);

- the Firm requires all employees to act in accordance with all applicable Federal and State laws and regulations governing registered investment advisory practices; and
- any individual not in observance of the above may be subject to discipline.

Item 12 Brokerage Practices

Plancorp will assist Investment Management clients who have selected an asset allocation program in opening an account with an unaffiliated custodian/broker-dealer. However, in such instances the client is responsible for completing and signing the required paperwork.

Broker-dealers and/or custodians have different cost and fee structures and trade execution capabilities. As a result, there may be disparities among custodian/broker-dealers with respect to the cost of services and/or the transaction prices for securities transactions executed on behalf of the client. Plancorp's Investment Management clients pay the custodian trading fees to execute transactions. The custodian may also be compensated by account holders through commissions and other transaction-related or asset-based fees for securities trades that are executed through the custodian or that settle into the client's accounts.

Plancorp, alone or as a member of the ZAG, also may negotiate with mutual fund companies and broker-dealers to obtain lower cost investment services on behalf of Plancorp clients. For more information on Plancorp's relationship with the ZAG, see Item 10, "Other Financial Industry Activities and Affiliations."

Recommending Custodian/Brokerage Firms

Client assets must be maintained in an account maintained with a qualified custodian reasonably acceptable to Plancorp. Plancorp recommends, but does not require, clients use the Schwab Advisor Services division of Charles Schwab & Co., Inc. ("Schwab") member FINRA/SIPC; TD Ameritrade Institutional, a division of TD Ameritrade, Inc. ("TD Ameritrade") member FINRA/SIPC; or Fidelity Institutional Wealth Services ("Fidelity") member FINRA/SIPC. Schwab, TD Ameritrade, and Fidelity (collectively referred to as the "Custodian") are not affiliated with Plancorp.

The Custodian selected by client will hold client assets in a brokerage account and will buy and sell securities when Plancorp instructs. Client will ultimately select the Custodian by entering into an account agreement directly with the Custodian to open the custodial and brokerage account. Plancorp does not open the custodial and brokerage account for the client. If a client does not wish to place their assets with a qualified custodian reasonably acceptable to Plancorp, Plancorp will not manage the client's account. Even though client's account is maintained at a particular Custodian, under certain circumstances Plancorp may still be able to use other brokers to execute trades for the client's account, as described below.

Best Execution

How Plancorp Selects Brokers/Custodians. As a fiduciary, Plancorp has an obligation to seek to obtain best execution of a client's transactions, considering the circumstances of the particular transaction. Plancorp seeks custodians who are brokers (or affiliated with a broker) and who will hold client assets and execute transactions on terms that are overall most advantageous when compared to other available providers and their services. Plancorp considers a wide range of factors, including, among others, the following:

- trade execution services and custodial services (generally without a separate fee for custody);
- capability to execute, clear and settle trades;

- capabilities for transfers and payments to and from accounts (wire transfers, check requests, etc.);
- breadth of available investment products (generally, mutual funds of the types we recommend for our portfolios etc.);
- availability of investment research and tools that assist Plancorp in making investment decisions;
- quality of services;
- competitiveness of prices for its services (commission rates, other fees, etc.) and willingness to negotiate them;
- reputation, financial strength and stability of the provider;
- availability of other products and services that benefit Plancorp and its clients, as discussed below.

Plancorp has evaluated the full range of brokerage services offered by Schwab, TD Ameritrade, and Fidelity, and considers each of them to have sufficiently good execution capabilities and financial stability compared to comparable brokers that offer institutional advisory platforms for the types of securities and instruments that Plancorp uses in its strategies. While Plancorp believes the commissions and fees charged by each of the Custodians are competitive, transactions may not always be executed at the lowest available commission rate.

Client Custody and Brokerage Costs. Custodian generally does not charge clients separately for custody services, but is compensated by charging client accounts commissions or other fees on trades that the Custodian executes or that settle into the account maintained with the Custodian. The Custodian may also charge the client a flat dollar amount as a "prime broker" or "trade away" fee for each trade Plancorp has executed by a different broker-dealer but where the securities bought or the sales proceeds are deposited (settled) into the client's account with the Custodian. These fees are in addition to the commissions or other compensation the client pays the executing broker-dealer. Because of this, in order to minimize client trading costs, Plancorp has the Custodian execute all or virtually all trades for the client's account.

Products and Services Available to Us from Custodian. Plancorp participates in each Custodian's institutional advisor program. Through this program, each Custodian offers to independent investment advisors various services not generally available to retail investors, including custody of securities, trade execution, clearance and settlement, and access to mutual funds otherwise only available to institutional investors. Each Custodian also makes available various support services. Some of those services help Plancorp manage or administer our client accounts, while others help us manage and grow our business. Each Custodian's support services are generally available on an unsolicited basis (we don't have to request them) and, depending on the service and Custodian, at no charge to us as long as we keep a minimum amount of client assets in accounts with the Custodian. For example, Schwab's support services are generally available at no charge to us as long as we keep a total of at

least \$10 million of our clients' assets in accounts at Schwab. See Item 14 for requirements to receive the iRebal service from TD Ameritrade.

Services that Benefit Clients. Custodian's brokerage services include access to a broad range of investment products, execution of securities transactions, and custody of client assets. The investment products available through the Custodian include some to which we might not otherwise have access or that would require a significantly higher minimum initial investment, and access to mutual funds with no transaction fees which may result in lower Client expenses. These services generally benefit Clients and their accounts.

Services that May Not Directly Benefit Clients. Some of the useful benefits and services made available by the Custodian through its institutional program may benefit Plancorp but may not benefit all or any Client accounts. When Plancorp selects or recommends a Custodian, Plancorp may take into consideration whether the Custodian provides Plancorp with such benefits and services. Clients pay the Custodian trading fees to execute transactions. These products and services assist Plancorp in managing and administering Client accounts. They include investment research-related products and tools, both the Custodian's own and those of third parties. Plancorp may use this research to service all or some portion of Client accounts, including accounts not maintained at the particular Custodian. In addition to investment research, the respective Custodians each also makes available software and other technology that:

- provides access to Client account data (such as duplicate trade confirmations and account statements);
- facilitates trade execution, including access to a trading desk serving Plancorp's Clients;
- provides access to block trading (which provides the ability to aggregate securities transactions for execution and then allocate the aggregated trade orders to multiple client accounts);
- provides pricing and other market data;
- facilitates deduction of Advisory Fees directly from Clients' accounts;
- provides access to an electronic communications network for Client order entry and account information; and
- assists with back-office functions, recordkeeping and Client reporting.

Services that Generally Benefit Only Plancorp. Custodian also offer other services intended to help Plancorp manage and further develop its business enterprise. These services include:

- educational conferences and events;
- technology, compliance, marketing, legal, and business consulting;
- publications and conferences on practice management and business succession; and
- access to employee benefits providers, human capital consultants and insurance providers.

Each Custodian may provide some of these services directly, or in other cases, will arrange for third-party vendors to provide the services to Plancorp. They may also discount or waive fees for some of these services or pay all or a part of a third party's fees. A Custodian may also provide Plancorp with other benefits such as occasional business entertainment of Plancorp personnel.

Brokerage Services Do Not Benefit Specific Accounts. Plancorp does not attempt to put a dollar value on the useful benefits and services each account receives from the Custodian, nor does it attempt to allocate or use the economic benefits and services received from Custodian for the benefit of the accounts maintained with that Custodian, or attempt to use any particular item to service all accounts. Some of the products and services made available by Custodian may benefit Plancorp but may not benefit all or any of Plancorp's client accounts. The benefits and services Plancorp receives from Custodian are used to help Plancorp to fulfill its overall client obligations.

Plancorp Interest in the Custodian's Services. The availability of these services from the Custodian benefits Plancorp because it does not have to produce or purchase them. These services are not contingent upon us committing any specific amount of business to the particular Custodian in trading commissions or assets in custody (except as discussed in Item 14 regarding iRebal), and the requirement to maintain at least. However, if we did not recommend the Custodian's services, it is unlikely that we would continue to receive the Custodian's services. Our interest in continuing to receive Custodians' services gives us an incentive to recommend clients maintain accounts with each Custodian, based on our interest in receiving their respective services that benefit our business rather than based on the client's interest in receiving the best value in custody services and the most

favorable execution of their transactions. This is a conflict of interest. We believe, however, that our selection of Custodians as custodians and brokers is in the best interests of our clients. Our selection is primarily supported by the scope, quality, and price of each Custodian's services (see above, "How Plancorp Selects Brokers/Custodians") and not the Custodians' services that benefit only us.

Soft Dollars

Plancorp generally does not engage in formal soft dollar arrangements where Plancorp commits to direct portfolio brokerage commissions to a broker-dealer in return for specified brokerage or research services that Plancorp may use in making investment decisions for its clients. However, Plancorp does receive the useful benefits and services described above received from the Custodians.

Section 28(e) of the Securities Exchange Act of 1934 provides that an advisor does not breach fiduciary duties under state or federal law solely by causing its clients' accounts to pay brokerage commissions in excess of the amount another broker-dealer would have charged if the adviser determines in good faith that the commissions are reasonable in relation to the value of brokerage and research services received. It is Plancorp's policy to operate within the safe harbor of Section 28(e).

These services are not contingent upon Plancorp committing any specific amount of business to a Custodian in trading commissions or assets in custody. Plancorp has an incentive to recommend that clients maintain their accounts with the Custodians based on Plancorp's interest in receiving the services described above that benefit Plancorp's business rather than based on the interest of its clients in receiving the best value for custody services and the most favorable execution of their brokerage transactions. The availability of these useful services creates a financial incentive for Plancorp to recommend the Custodians for client accounts so Plancorp can continue to receive these services and avoid paying for them separately at Plancorp's own expense. Our interests conflict with our clients' interests in obtaining the lowest possible execution costs. This is a conflict of interest. Plancorp believes, however, that its recommendation and selection of the Custodians as custodian and broker is in the best interests of its clients. Our decision to recommend the Custodians is primarily supported by the scope, quality and price of their respective services (based on the factors discussed above - see "How We Select Brokers/Custodians") and not the services that benefit only Plancorp.

Although we strive to address this conflict in a manner consistent with our fiduciary duty, and we disclose this conflict to our clients, our judgment may be affected such that our efforts may not be entirely successful. To help mitigate this conflict, we have adopted procedures to analyze periodically the services and programs provided by or available through our brokers, to evaluate the usefulness of these services in relation to the costs of the services, and to assess the overall quality of the services.

Lower Costs Available for Similar Services

We offer no assurance that the commissions or investment expenses clients will incur by using Custodian as their custodian and broker will be as low as the commissions or investment expenses charged by other firms for similar services. It is likely that lower costs may be available for similar

services from other advisers, brokers or custodians, and by paying lower costs, clients could improve their long-term performance.

Broker Referral Arrangements

We previously participated in TD Ameritrade's AdvisorDirect program. Through this program, TD Ameritrade referred clients to us, and we compensated TD Ameritrade for successful client referrals. Under TD Ameritrade's AdvisorDirect program, successful client referrals remain TD Ameritrade's custodial client. (Please see the disclosures below in the section titled "TD Ameritrade - AdvisorDirect Program" in Item 14.)

Directed Brokerage Arrangements

Clients may direct Plancorp to purchase the recommended investments through other brokers or custodians who have access to these investments. In such cases, Plancorp directs the client's transactions through the designated broker-dealer. The client's custodian may charge additional fees to execute and settle these transactions at another broker or custodian.

When a client directs the use of a particular broker-dealer (and we agree to such direction), we will not aggregate the client's orders with the orders of clients at other brokers. Orders for these accounts will not be placed until after orders are placed for accounts that have not directed the use of a particular broker. As a result, the client will not receive the benefit of reduced transaction costs or better prices that may result from aggregation of client orders. Further, when we are directed to use a particular broker-dealer, we will not have the authority to negotiate commissions, obtain volume discounts, or seek price improvement from other broker-dealers.

Consequently, clients should understand that the direction to place orders with a broker-dealer may result in the broker not achieving most favorable execution of the client's transactions. This practice may cost the client more than if we had discretion to select another broker-dealer. A disparity may arise such that clients who direct brokerage may pay higher overall transaction costs and receive less favorable prices than clients who do not direct brokerage.

Order Aggregation

Plancorp recognizes its duty to seek to treat all clients fairly and equitably. Consistent with such overriding principle, we have adopted procedures regarding the allocation and aggregation of investment opportunities on behalf of clients. For trades in ETFs, we generally (but are not required to) combine orders on behalf of a client with orders for other clients for the same ETF. When we do so, we will allocate the securities or proceeds arising out of those transactions (and the related transaction expenses) on an average price basis among the various participants. We believe combining orders in this way will, over time, be advantageous to all participants. However, the average price could be less advantageous to a particular client than if that client had been the only account effecting the transaction or had completed its transaction before the other participants.

Trade Errors

It is Plancorp's policy for clients to be made whole following a trade error. If a trade error results in a loss, we will make the client whole and absorb the loss. If a trade error results in a gain, the client shall generally keep the gain. On occasion, a custodian may have a policy where an adviser is not required to reimburse trade errors resulting in a loss below a *de minimis* amount (e.g., \$100). In such circumstances, the custodian will absorb the loss and there is no financial impact to the client. Likewise, if a trade error results in a gain less than a *de minimis* amount (e.g., \$100), the custodian will keep the gain or donate it to charity. In all other circumstances, trade errors will be corrected as described above.

Item 13 Review of Accounts

Wealth Management Clients

For clients with Comprehensive Wealth Management needs, we typically offer to meet no less than annually to review the performance of their portfolio. For clients using our Accumulator Services, we offer to meet at least annually but may meet more as needed. We generally meet several times a year during the first year with a new client. Client meetings are generally held in person at Plancorp's office or by telephone, but may be arranged at other locations, as Plancorp and the client mutually agree (subject to any agreement regarding travel costs).

A member of Plancorp's wealth management team and a financial planning associate typically attend these meetings. During the course of a year, meetings generally cover investment performance, along with routine financial planning topics (e.g., estate planning, insurance needs, education needs, tax analysis, credit checks, etc.). Additional account review meetings will be conducted at a client's request or at our request if there has been a broad-based change in the financial markets, such as a precipitous rise or decline in the stock market.

Plancorp's Investment Committee continually reviews the securities comprising client portfolios. The Wealth Manager assigned to an account regularly evaluates the portfolio, generally monthly but at least quarterly, for consistency with the client's IPS, including stated strategy, investment objective, investment restrictions, and to ensure the portfolio's allocation is within acceptable target ranges.

Clients receive quarterly reports from Plancorp summarizing portfolio performance. They show performance since inception of the relationship, year-to-date performance, and performance over the past twelve months. At client review meetings, Plancorp compares the client's portfolio allocation to the target allocations in the client's IPS. Wealth Managers review accounts quarterly to determine if portfolio rebalancing is required or appropriate to allocate the portfolio according to the client-accepted asset allocations and classes provided in the IPS. The decision to rebalance is subject to Plancorp's discretion, taking into account the amount by which an account's actual asset allocation differs from its target allocations, the asset classes in which such differences exist, the tax implications of rebalancing (in a taxable account), the Investment Committee's rebalancing policies, and the assessment of relevant economic factors, among other factors, as Plancorp deems appropriate under the circumstances.

Retirement Plan Advisors Clients

For retirement plan advisors clients, the following reviews and reports are provided:

- Investment Policy Statements are reviewed annually as part of Trustee Meetings or as needed based upon investment changes.
- Plan reports from the recordkeeper or custodian are reviewed quarterly by Plancorp. Plan Trustees have daily access to plan level reports via the recordkeeping systems and receive quarterly reports containing plan and investment information.

Exit Strategy Advisors, Financial Planning Project & Other Consulting Services

For *Exit Strategy Advisors* services, Financial Planning Project services, and other Consulting Services, we do not provide reviews or reports, except as negotiated on a client-by-client basis, as provided in a written agreement between Plancorp and the client.

Item 14 Client Referrals and Other Compensation

Referral of Professionals

Plancorp does not prepare tax returns or legal documents for clients. We emphasize a "team approach" when providing investment advisory services to our clients. If requested by a client, or if Plancorp believes legal or accounting services are required and in the best interests of a client's financial plan, Plancorp will recommend an independent attorney or accountant. Plancorp may be perceived to have a conflict of interest in making these recommendations because it may receive referrals from professionals that it has recommended to clients.

Plancorp will refer other professionals to its clients only when Plancorp believes the services provided by the professional best suit the client's needs. In addition to the items described below, please see Item 12, Recommending Custodian/Brokerage Firms, for disclosure of other benefits Plancorp receives from brokers and custodians.

Referral Arrangement with BrightPlan

Plancorp has entered into a referral arrangement with BrightPlan, LLC ("BrightPlan"), an SEC-registered investment adviser. The arrangement provides that Plancorp will pay BrightPlan a \$5,000 referral fee for introducing Plancorp to qualified individuals or retirement plans that have investable assets of at least \$1 million and are willing to pay Adviser's minimum annual fee of \$5,000, and are seeking customized and sophisticated financial planning and portfolio management services. BrightPlan's activities on behalf of Plancorp shall be limited to explaining the investment advisory services provided by Plancorp, providing Plancorp's Brochure, explaining Plancorp's minimum fee for such services (currently \$5,000), and providing potential leads with materials provided by or approved in advance by Plancorp. BrightPlan shall not make any investment recommendations or give any investment advice on behalf of Adviser.

Additionally, Plancorp receives an hourly fee, typically \$200, for conducting introductory Financial Planning calls with qualified BrightPlan clients.

Referral of Custodians and Brokers

As described in Item 12, Plancorp participates in institutional customer programs sponsored by Schwab, TD Ameritrade and Fidelity. Plancorp may recommend these firms to clients for custody and brokerage services.

There is no direct link between Plancorp's participation in such programs and the investment advice it gives to its clients, although Plancorp receives economic benefits through its participation in the programs that are typically not available to retail investors or other institutional advisors.

As part of its fiduciary duties to clients, Plancorp endeavors at all times to put the interests of its clients first. However, to the extent our receipt of such economic benefits appears to influence, directly or indirectly, our recommendation of broker-dealers and/or custodians, the receipt of these economic benefits could be perceived to be a conflict of interest. We do not believe that this interest influences our decision to recommend custodians to our clients.

TD Ameritrade - iRebal Software

As stated in Item 12 above, we consider a number of factors in selecting brokers and custodians at which to locate (or recommend location of) our client accounts, including, but not limited to, the nature of the services and reporting required, the technology integration capabilities of the broker-dealer or custodian, the cost and quality of the services, and the reputation, integrity and financial condition of the broker-dealer or custodian. Since 2008, we have employed iRebal in our practice which we utilize with all of our clients. We believe that iRebal is better than the alternative products offered by other custodians. In selecting TD Ameritrade as a broker and custodian for certain of our current and future client accounts, we also take into consideration In selecting TD Ameritrade as a broker and custodian for certain of our current and future client accounts, we also take into consideration our arrangement with TD Ameritrade as to obtaining price discounts for iRebal. The standard iRebal annual license fee applicable to us is \$118,000 which is subject to specified reductions (and even complete waiver) if specified amounts of client taxable assets are either already on the TD Ameritrade Institutional Platform or are committed to be placed onto it. Our current specified taxable client assets either maintained on or committed to the TD Ameritrade Institutional platform waives the \$118,000 annual licensing fee for Plancorp's use of iRebal for each of as many as three years or more.

The non-taxable assets excluded from the maintenance level described above are those that constitute "plan assets" of plans subject to Title 1 of ERISA or of plans as defined in Section 4975 of the Internal Revenue Code (which include individual retirement accounts).

If we do not maintain the relevant level of taxable assets on the TD Ameritrade Institutional platform, we may be required to make a penalty fee payment to TD Ameritrade calculated on the basis of the shortfall.

Although we believe that the products and services offered by TD Ameritrade are competitive in the marketplace for similar services offered by other broker-dealers or custodians, the arrangement with TD Ameritrade as to iRebal may affect our independent judgment in selecting or maintaining TD Ameritrade as the broker or custodian for client accounts. To the extent our interest in receiving iRebal for free appears to incentivize us to continue recommending TD Ameritrade to our clients, such an interest could be perceived as a conflict of interest. However, we believe that each of our clients benefits from our ability to use iRebal, not just clients who choose to use TD Ameritrade's brokerage and/or custodian services. As disclosed in Item 12 above, we maintain policies and procedures and appropriate oversight of these practices to assist in addressing such conflicts of interest.

TD Ameritrade - AdvisorDirect Program

Plancorp previously participated in TD Ameritrade's AdvisorDirect Program (the "referral program"). The referral program was established as a means for TD Ameritrade to refer its brokerage customers and other investors seeking fee-based personal investment management services or financial planning services to independent investment advisors. As a result of past participation in the referral program Plancorp received client referrals from TD Ameritrade. Although Plancorp is no longer participating in the referral program for purposes of receiving client referrals it is obligated to pay TD Ameritrade an on-going fee for each successful client relationship established as a result of past referrals. This fee is usually a percentage (not to exceed 25%) of the advisory fee that the client pays to Plancorp ("Solicitation Fee"). Plancorp will also pay TD Ameritrade the Solicitation Fee on any advisory fees received by Plancorp from any of a referred client's family members who hired Plancorp on the recommendation of such referred client. No client referred to Plancorp through the referral program is charged fees or costs higher than Plancorp's standard fee offered to its other clients.]

TD Ameritrade Institutional President's Council Participation

We serve on the TD Ameritrade Institutional President's Council ("Council"). The Council consists of former Advisor Panel Members who are independent investment advisors that advise TD Ameritrade Institutional on issues relevant to the independent Advisor community. We may be called upon periodically to attend Advisor Panel meetings and participate on the conference calls or outreaches on an as needed basis. Investment advisors are invited to serve on the Council for an ongoing term by TDA Institutional senior management. At times, Council members are provided confidential information about TDA Institutional initiatives. Council Members are required to sign a confidentiality agreement. TD Ameritrade Inc. does not compensate Council members. The benefits received by us by serving on the Council do not depend on the amount of brokerage transactions directed to TD Ameritrade Inc. Clients should be aware, however, that the receipt of economic benefits by us in and of itself creates a potential conflict of interest and may indirectly influence our recommendations of TD Ameritrade Inc. for custody and brokerage services.

Item 15 Custody

An independent qualified custodian, such as a bank, broker-dealer, or trust company, maintains client funds and securities in a separate account for each client under that client's name, and delivers directly to the client, at least quarterly, the client's account statement identifying the amount of funds and of each security in the account at the end of the period and setting forth all transactions in the account during that period.

Plancorp provides client portfolio reports on a quarterly basis. Plancorp urges all clients to compare the portfolio reports received from Plancorp to the account statements from the qualified custodian and to

report any discrepancies promptly to us using the contact information provided on the front of this Brochure.

Special Client Relationships; Custody Examinations

Certain clients have requested we serve as trustee for their client trust, have access to their personal login and password information for their brokerage account, have access to physical checks for their family office, or have a standing letter of authorization to move money to a third party account. In consenting to these requests, Plancorp is deemed to have custody of the client's assets pursuant to SEC Rule 206(4)-2. However, we currently treat all wealth management client accounts as if we are deemed to have custody and as such, we have engaged an independent public accountant to verify the assets of a sample of all accounts by surprise actual examination at least once during each calendar year.

Item 16 Investment Discretion

Plancorp provides investment advice on a discretionary basis to certain clients pursuant to the terms of the client's advisory agreement. In such cases, the client and Plancorp execute an Investment Advisory Agreement wherein the client grants to Plancorp a limited power of attorney to act on the client's behalf for the limited purpose of buying, selling and trading securities and to periodically rebalance the client's account to the recommended allocation. Plancorp has no obligation to supervise or direct investments held in client accounts that were not recommended, or that are not subject to review by Plancorp for a fee.

Clients may impose reasonable restrictions or limitations on Plancorp's investment discretion. Clients are contacted at least annually to determine whether there are any changes to their financial circumstances or restrictions they wish to impose.

Item 17 Voting Client Securities

Plancorp does not vote proxies. Clients retain responsibility for voting all account securities and for exercising rights, making elections, or taking other such actions with respect to securities held in their accounts. If desired, a client may instruct us in writing to forward to the client or to a third-party materials we receive pertaining to proxy solicitations or similar matters. Upon receipt of the client's written instructions, we will use reasonable efforts to forward such materials in a timely manner. In the absence of a written request, we will discard proxy and related materials.

Clients may obtain proxy materials by written request to the account's custodian. For information about how to obtain proxy materials from a custodian, clients may contact us at (636) 532-7824 or messon@plancorp.com, or by mail to the address on the front of this Brochure.

We do not provide advice about the issues raised by proxy solicitations or other requests for corporate actions. Similarly, we do not advise or exercise rights, make elections, or take other actions with respect to legal proceedings involving companies whose securities are or were held for a client's account, such as asserting claims or voting in bankruptcy or reorganization proceedings, or filing "proofs of claim" in class action litigation.

If desired, a client may instruct us in writing to forward to the client or a third party any materials we receive pertaining to such matters. Upon our receipt of such written instructions, we will use reasonable efforts to forward such materials in a timely manner. In the absence of a written request, we will discard such materials. Written instructions should be sent by email to messon@plancorp.com, or by mail to the address shown on the cover page of this Brochure.

Item 18 Financial Information

Prepayment of Fees Six Months or More in Advance

Advisers who solicit or accept fees of more than \$1,200 per client, six months or more in advance are required to provide their clients an audited balance sheet.

Because we do not accept pre-paid fees exceeding \$1,200 per client, six months or more in advance, we have not provided a balance sheet.

Disclosure of Certain Financial Conditions

Advisers who have custody or discretion over client funds or securities, or who require prepayment of fees exceeding \$1,200 six months or more in advance must disclose any financial condition reasonably likely to impair their ability to meet contractual commitments to clients.

There is no financial condition that is reasonably likely to impair our ability to meet contractual commitments to our client.

Bankruptcy within Past Ten Years

Advisers who have been the subject of a bankruptcy petition during the past ten years must disclose certain information about the matter.

We have never been the subject of a bankruptcy petition

Item 19 Other Information

Class Actions and Other Legal Proceedings

We do not advise, participate in, exercise rights, make elections, or take other actions on behalf of our clients, with respect to legal proceedings, including class actions involving companies whose securities are or were held for a client's account, such as asserting claims or voting in bankruptcy or reorganization proceedings, or filing "proofs of claim" in class action litigation.

Item 20 Notice of Privacy Policies

Your Privacy Is Important

As a client of Plancorp, your privacy is important to us. This Notice discusses the information we collect about you, how we treat it, with whom we share it, and how we protect it.

Information We Collect

In the normal course of doing business, we collect personal information about you from a variety of sources including:

- information from you, such as information we receive from you on account applications or other forms (such as your name, address, social security number, marital status, employment, assets and income); and
- information about you, your accounts, and your holdings and transactions we receive from you or others, such as custodians, brokers, and other financial firms, banks, ERISA plans.

How We Manage and Protect Your Personal Information

- We do not sell information about current or former clients to third parties. We may disclose your personal information as necessary to: effect, administer, or enforce a transaction that you

- request or authorize;
- process or service a financial product or service that you request or authorize; or
- maintain or service your account with us.

We may also disclose personal information for everyday business purposes to: organizations or firms who provide consulting, technology or other services for us and agree to maintain its confidentiality; other persons, such as attorneys, trustees, family members, or others who are authorized to represent you, your estate, or a joint or co-owner of your account; regulatory agencies; or as we are otherwise permitted or required by law or process of law to do or make without providing you with a right to "opt out" of such disclosure.

We restrict access to your personal information to our employees and to permitted third parties who need to know that information to provide products or services for us, or to provide, process, or maintain any security, account or investment product, service or program for you or your benefit. To protect your personal information from unauthorized access or use, we have adopted administrative, technical, and physical security procedures that comply with federal law. These measures include computer safeguards and secured files and buildings.

Client Notifications

Under certain circumstances, if we materially change these policies, we are required by law to annually provide a notice describing our privacy policies. Our privacy policies, as amended from time to time, apply to all current and former clients; however, former clients will not receive a copy of our notice of privacy policies. We reserve the right to amend our privacy policies at any time, without prior notice, subject to compliance with applicable regulatory requirements. Please do not hesitate to contact us with questions about this notice at (636) 532-7824.