









Presentation to the Peralta Community College District Board of Trustees Updating the PCCD Strategic Master Plan

> Dr. Robert Griffin and Dr. Jim Riggs PPL Consultants March 23, 2021

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Why Focus on an Organizational Vision and Strategic Goals First?

2021 – A New Normal that Calls for Community Colleges to Become World Class Organizations That Need to be Innovative and Continuously Improving

- 1. The Realities of a Pandemic and Post-Pandemic World
- 2. Renewed Consciousness about Equity, and Social, Racial and Economic Justice
- 3. Accreditation and Accountability
- 4. Declining and Shifting Enrollment
- 5. Changes in Funding Structures, Priorities
- 6. Evolving State-wide and National Initiatives
- 7. For Peralta CCD New College and District Leadership
- 8. Changing Population, Learning Needs and Job Market Realities

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Planning Activities for Updating the Strategic Master Plan (SMP)

- Review Organizational Vision and Strategic Goals
- Develop General Descriptions for the Strategic Goals
- Establish Representative Key Performance Indicators for Each Strategic Goal
- Identify a District-wide Steering Committee to Oversee the Process of updating the SMP
- Develop a Process and Timeline for Regularly Reviewing the SMP
- Develop a Process of Integrating and Linking the Colleges' Educational Master Plans, Budget Process and Other District-wide Plans with the SMP
- Identify Person(s) and Groups Responsible for the Administration of the Plan

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PCCD BOARD OF TRUSTEES INVOLVEMENT

- 1. Update the Board of Trustees on the Status of the 2015 Strategic Master Plan March 23, 2021.
- 2. Discuss the Importance of Updating the Strategic Master Plan Between Now and Fall 2021 for the Purpose of Facilitating the Colleges' Educational Master Plans to Meet ACCJC Standards.
- 3. Review the Process of Developing the Proposed Mission Statement.
- 4. Consider the Need for Revising Board Policy 3250 and AP 3250 Related to Strategic Planning to Provide for a Role for the Board in the Strategic Planning Process.
- 5. Consider a Timeline for Engaging in a Robust Strategic Planning Process that Includes Community Input as Well As Board Involvement.

Planning Calendar for Updating the Strategic Master Plan (SMP)

<u>December 4, 2020</u> Initial Meeting with the District Executive Cabinet to Discuss Updating the District's SMP Including Timelines, Planning Assumptions, Planning Themes and Linking All District and Colleges Plans the SMP

<u>January 8, 2021</u> All Day Planning Retreat with the District Executive Cabinet to Develop a Draft Organizational Vision and Draft Strategic Goals for the Updated SMP. A Draft Planning Timeline was Also Discussed

<u>February 26, 2021</u> Met with Participatory Governance Council to Review the Planning Activities and Timelines, and the Strategic Goals

<u>Early April 2021</u> Meet with the Respective Colleges' Governance Councils to Review the Process for Updating the SMP and Linking and Integrating the Colleges' EMPs with the Updated SMP

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Planning Calendar for Updating the Strategic Master Plan (continued)

Early April through Early May 2021

Through the District Governance Process:

- Finalize Definitions for Strategic Goals and Representative Key Performance Indicators
- Finalize a Calendar and Process for an Annual Review Cycle of the SMP
- Finalize the Process and Timeline for Integrating and Linking All Planning Processes and Plans Throughout the District
- Link the Updated SMP with the CCCCO Vision for Success and the Call to Action

Planning Calendar for Updating the Strategic Master Plan (continued)

Mid-May through July 2021 Draft Each Section of the Plan

<u>Beginning of Fall Semester 2021</u> Present the Final Draft of the Updated SMP to Governance Groups, and College and District Constituent Groups

<u>September 2021</u> Present the Updated SMP to the Board of Trustees for Consideration and Adoption

Fall 2021 Begin the Cycle of Updating the Colleges' EMP's

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Ongoing Administration of the Strategic Master Plan and Districtwide Planning Processes:

- Assuring that all Major District and Colleges Plans are being Linked to the Strategic Master Plan
- Guiding the Process of Developing and Updating the Colleges' Educational Master Plans
- Reviewing and Updating BP 3250 and AP 3250 to Identify the Role the Board of Trustees have in Strategic Planning
- Linking the Planning Process and Assessment Process to the Budget Allocation Process throughout the District
- Develop Plans for a Robust Process that Involves Community Input into a New Strategic Master Plan

Organizational Vision for the Peralta Community College District:

- *Building a World Class Organization that is Innovative
- Using Continuous Quality Improve Approach in All Functions of the Peralta CCD

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STRATEGIC GOALS

- 1. Improving the Student's Matriculation/Journey/Success
- 2. Advancing Equity and Social/Racial Justice
- 3. Strengthening Resources (Fiscal, Material IT/Facilities, Human)
- 4. Addressing Functional Organizational Alignment/Processes
- 5. Assuring a Safe and Healthy Environment
- 6. Improving Organizational Climate and Culture
- 7. Advancing Sustainable Environmental Stewardship



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